

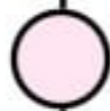
# BUILDING THE METAVERSE

THE MEGADECK:  
160+ COMPANIES  
7 LAYERS  
9 MEGATRENDS

ONE CREATOR-LED FUTURE

JON RADOFF

Author, *Building the Metaverse* blog  
CEO, Beamable





# Lenses to View the Metaverse



**What** is the Metaverse?



**Why** the Metaverse

Experiences

9 Megatrends



**How** Value Flows through the Metaverse Industries

7 layers of the value-chain



**Who** is building the metaverse?

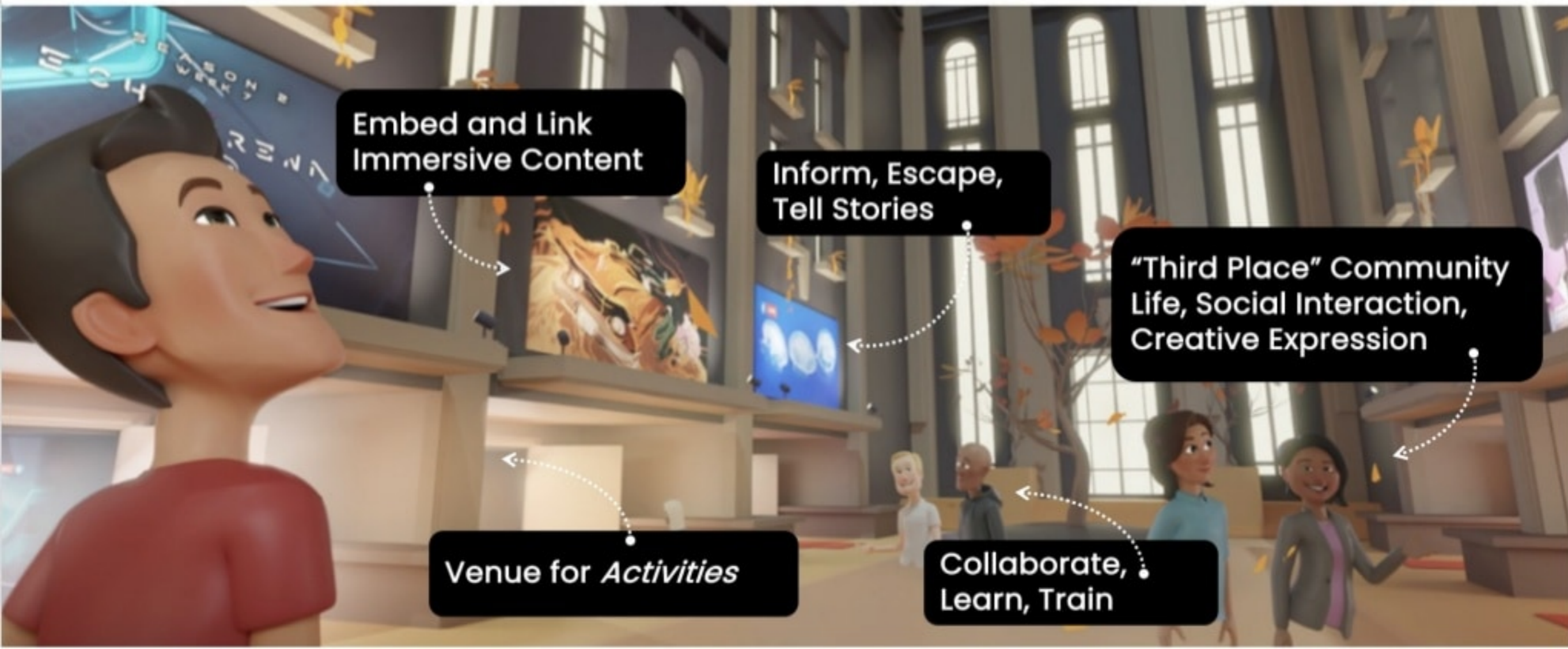
160+ companies/projects cataloged and categorized



**How** Metaverse Network Effects and Business Models work

# What does the Metaverse do?

The metaverse is the next generation of the Internet: it enables creators to deliver connected, immersive experiences based around activities.





# Properties of the Metaverse



Emphasis on **activities**



...in immersive **places** in which the self is present



...crafted by an exponential rise in **creators**



...with the ability to **link and embed** immersive, emergent content

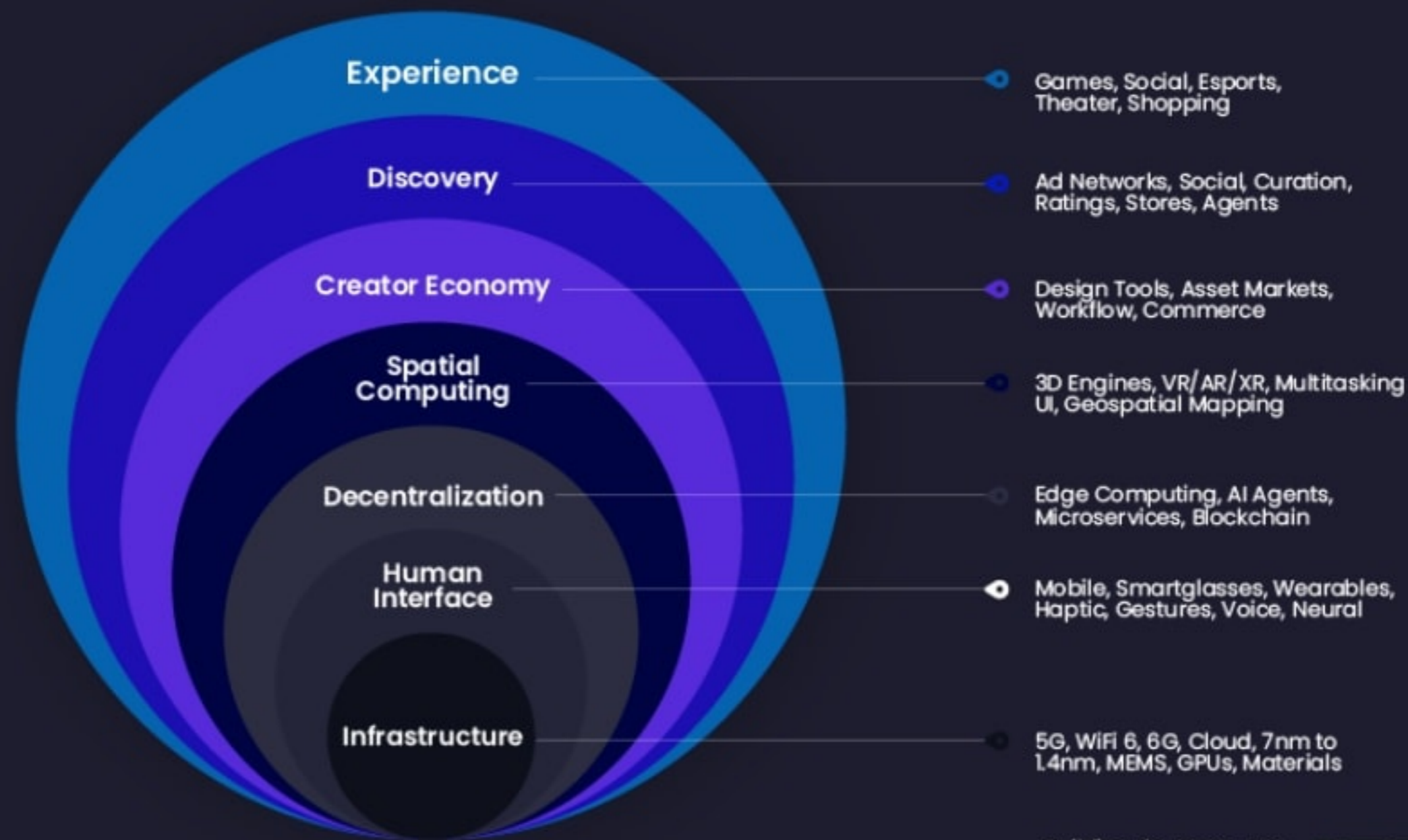




The metaverse is not a future: it is already here. It is a conversation about *becoming*, not simply being.



# The Seven Layers of the Metaverse



# Metaverse Market Map

Experience

Discovery

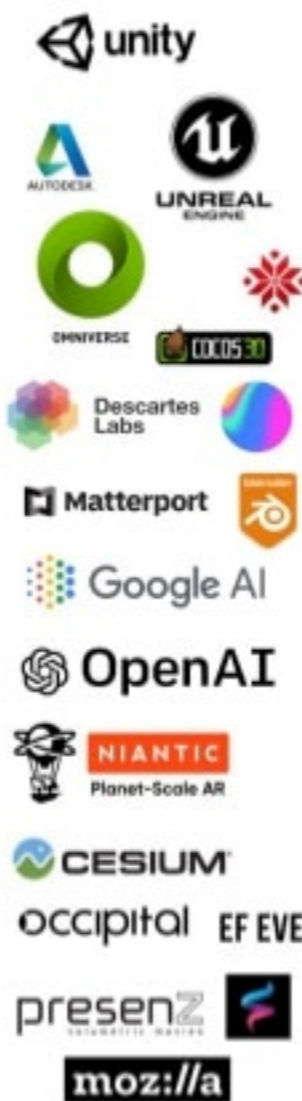
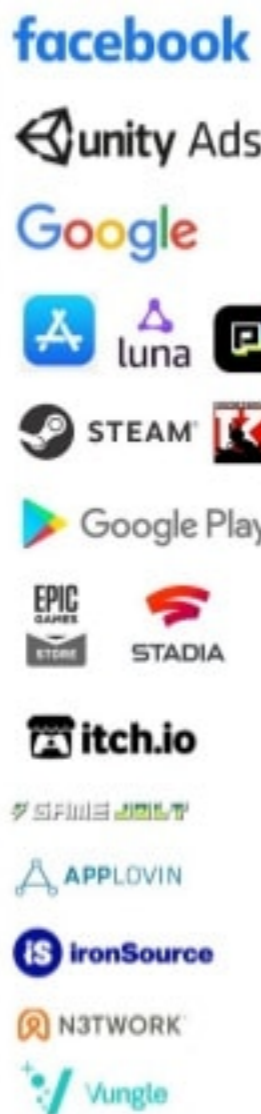
Creator Economy

Spatial Computing

Decentralize

Human Interface

Infrastructure





**LAYER  
1**

**EXPERIENCE**





Many people think of the metaverse as 3D space that will surround us.

But the metaverse is not 3D or 2D, or even necessarily graphical; it is about the inexorable *dematerialization* of physical space, distance, and objects.



# Third Places

“...your first place is your home, and your second is your workplace, but your third place is where you relax in public, where you encounter familiar faces and make new acquaintances.”

– Rebekah White



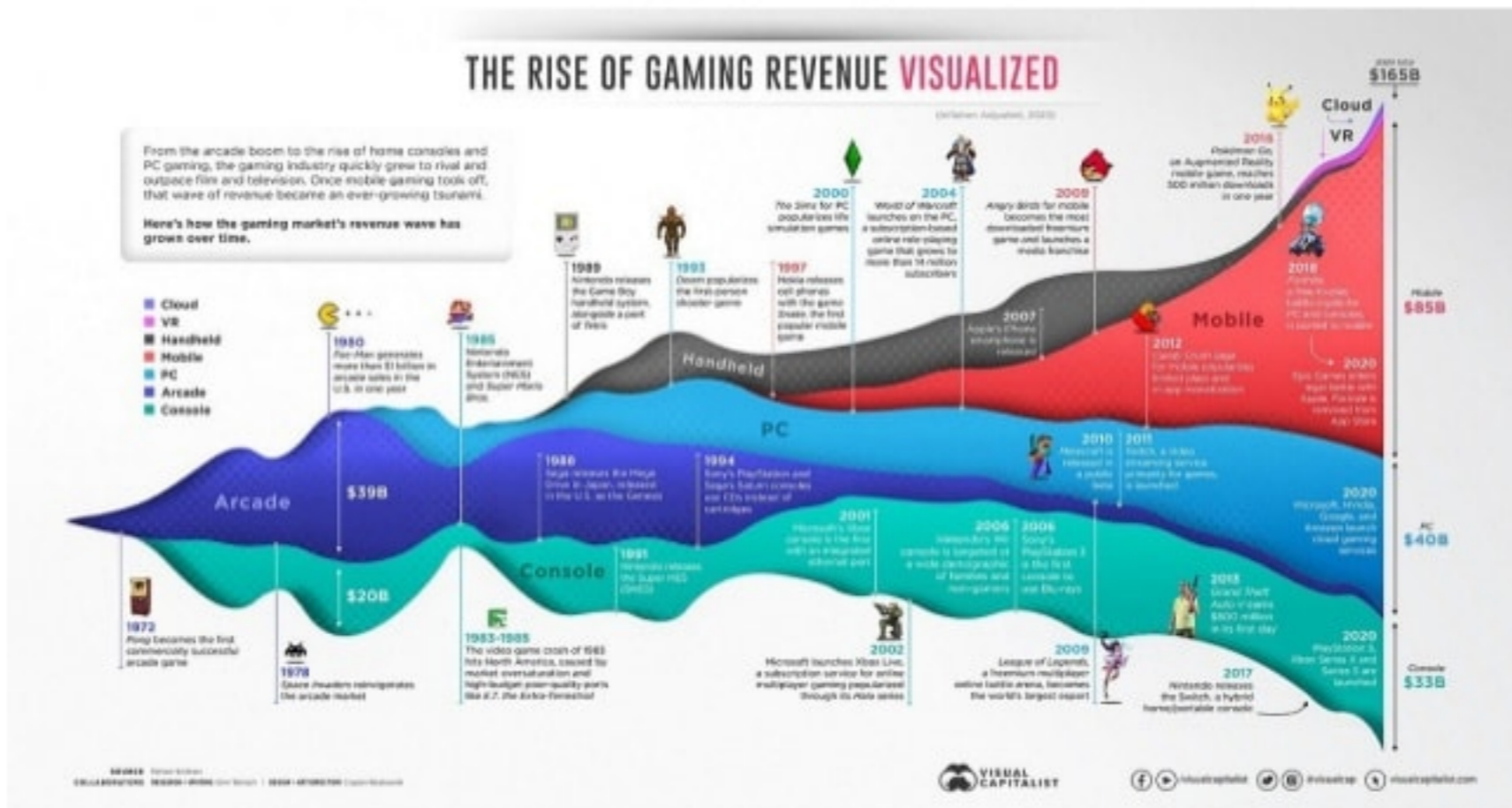
*Rec Room Social Experience*



# ○ Experience: Games

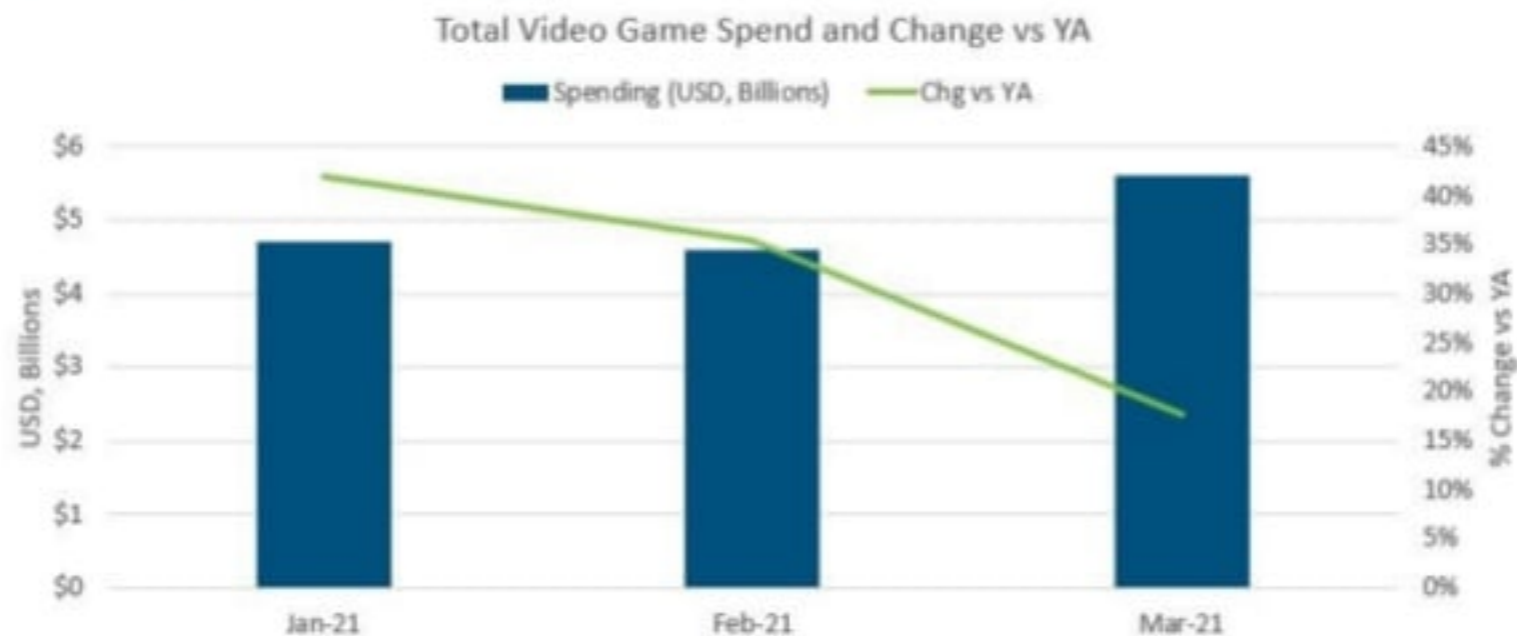


# Growth of Game Revenue over Time



# ○ The Pandemic Accelerated Games

## U.S. Games Market Dynamics 2021 Total Consumer Spending by Month, USD Billions



Source: The NPD Group



○ Game Attention → Game Revenue

## The Live Games Trinity





# Ways Games Monetize Attention



Coin Op



Advertising



Subscriptions



Franchise  
Loyalty

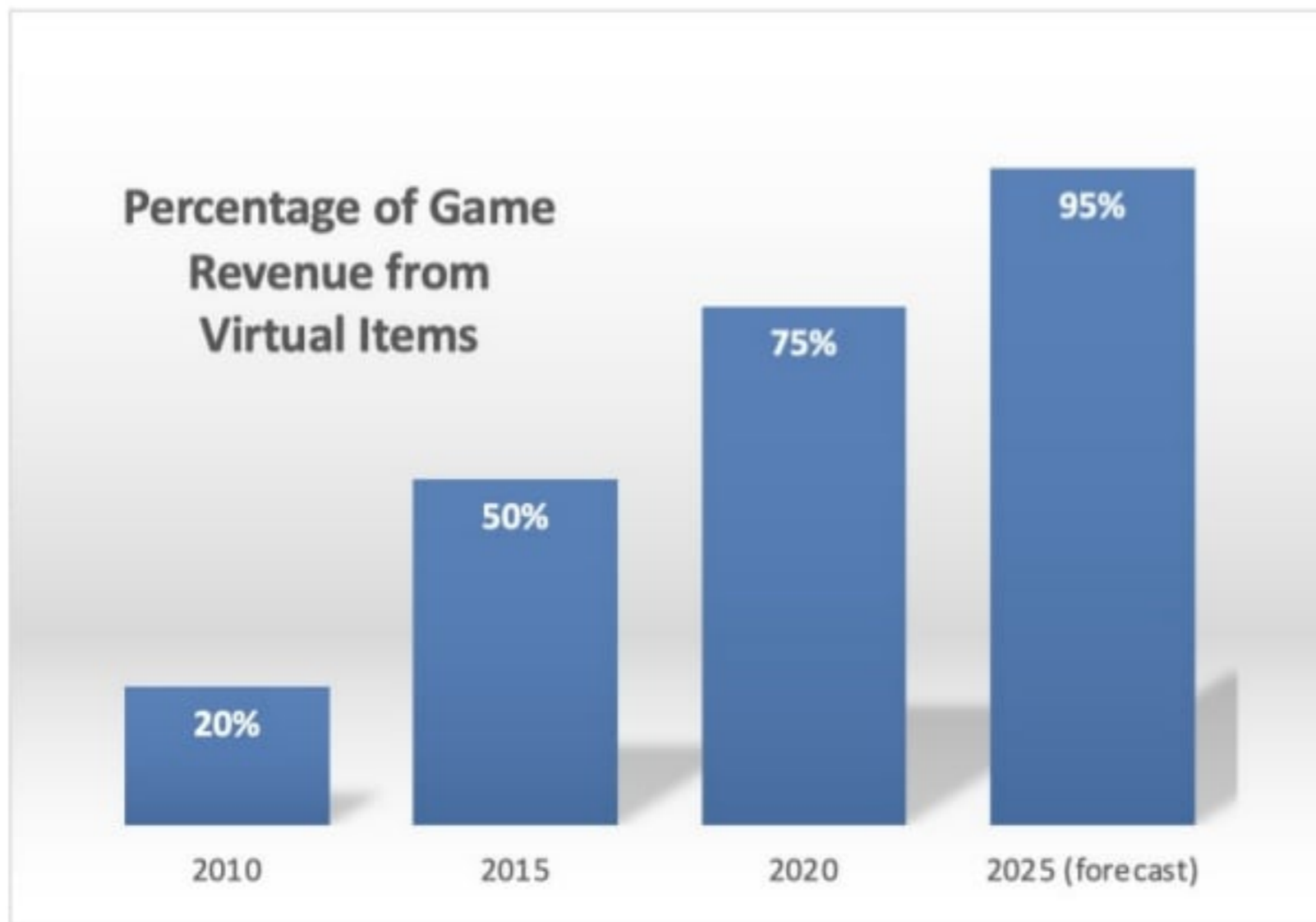


Skill-based



Virtual Items

# ○ Forecasted Virtual Item Revenue Share



Data Source: ARK Invest Big Ideas 2021







# Gamification

...used to mean adding badges and leaderboards to an app.

No longer.

What began in games now informs almost all the other experiences of the metaverse:

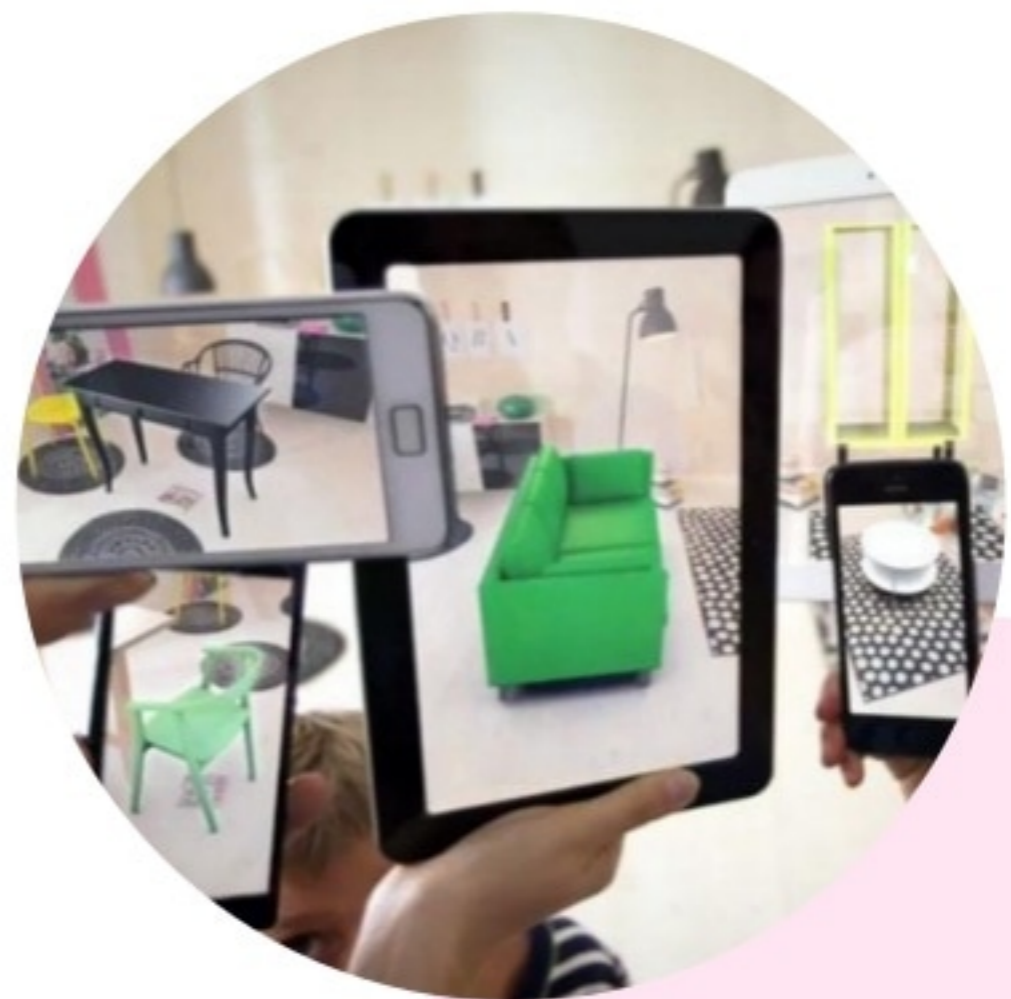
Storytelling, immersion, aspiration, progression, identity, socialization





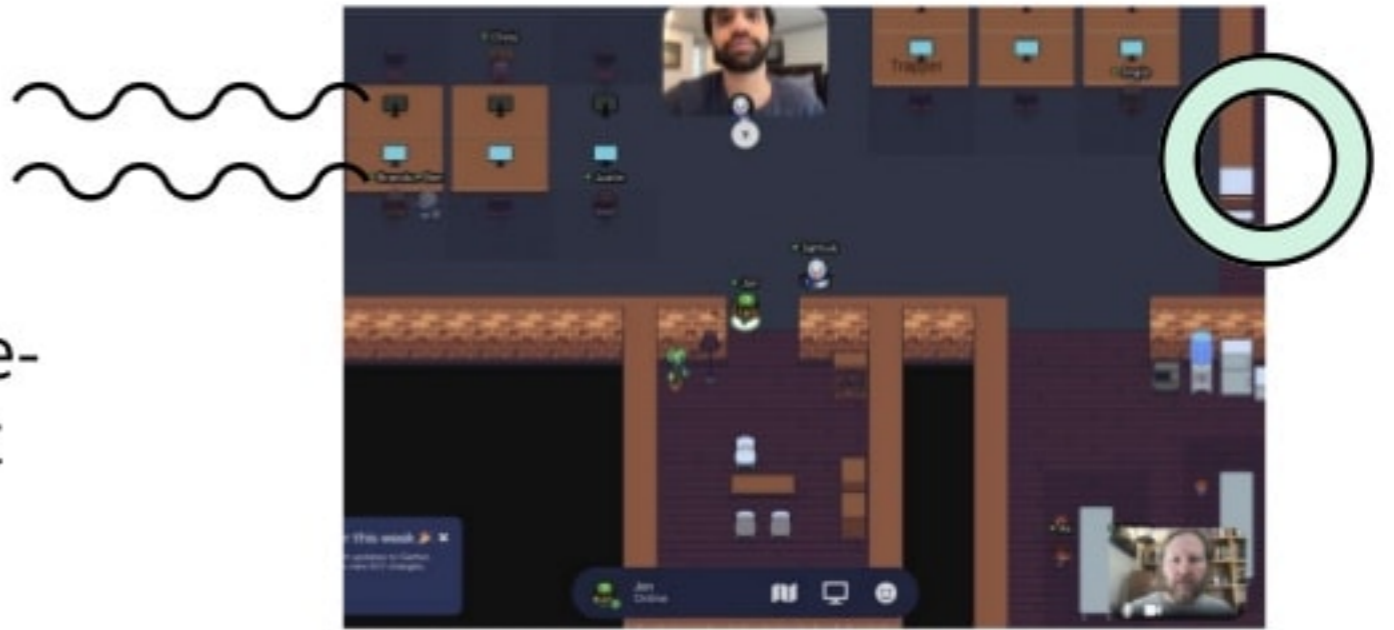
## Experience: Immersive Commerce

- **Shopify** (featured to the right) envisions shopping enhanced by virtual and augmented reality
- Shopify also collaborates through VR to design their shopping experiences



# Experiences: Collaboration

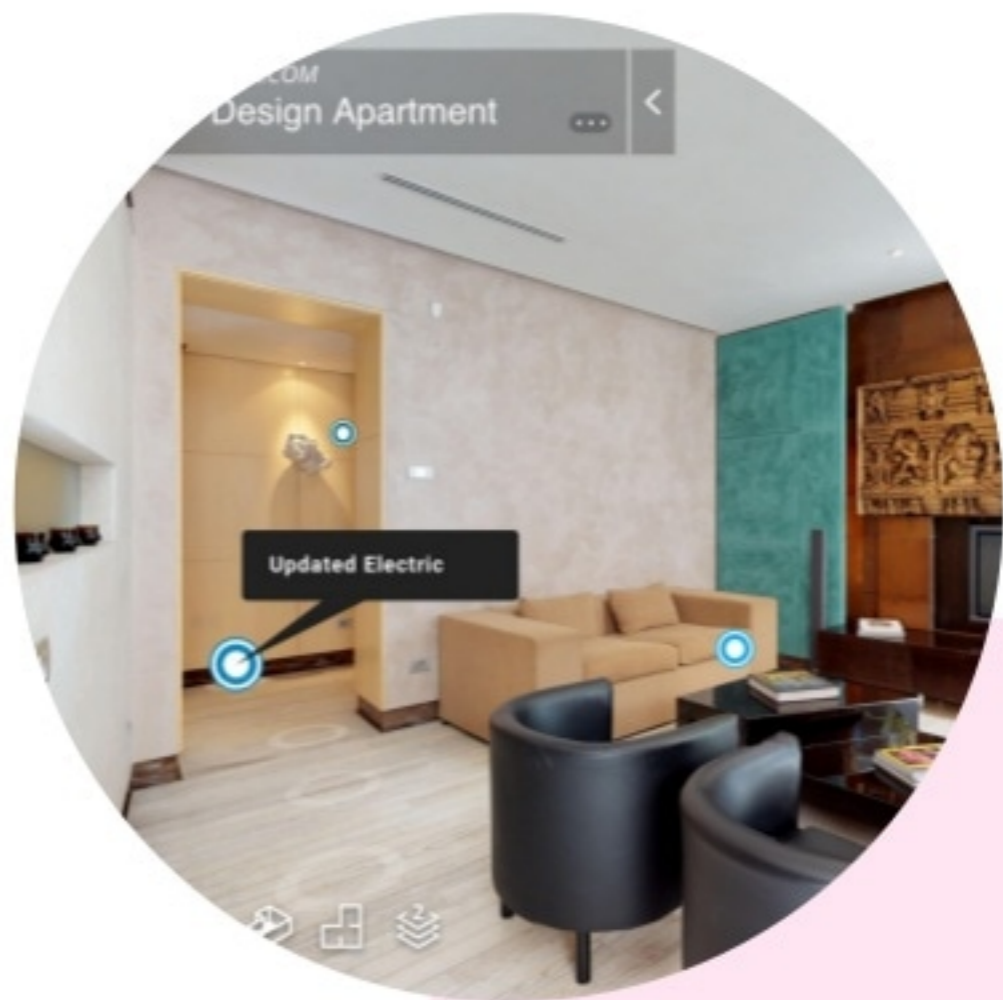
- **Gather.town** provides a game-like virtual office environment in 2D, supported by livestreaming video
- **Spatial** takes a more 3D graphic approach to workplace collaboration





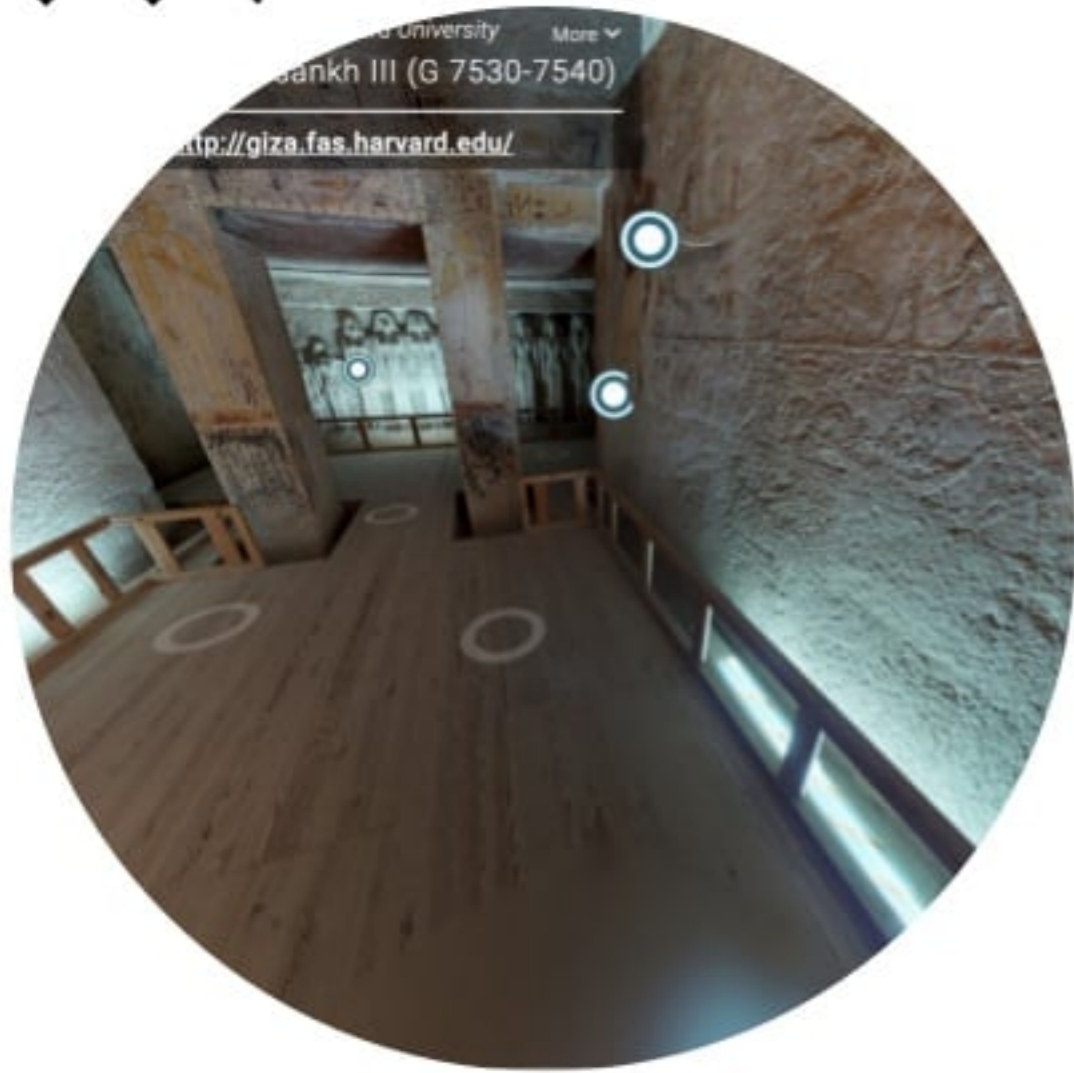
# Experiences: Real Estate

**Matterport** has created  
VR exploration of real  
estate





# Experiences: Travel



- Matterport created a way to explore Egyptian heritage sites through VR
- Imagine a future where you encounter spaces in real-time, socially, with fellow travelers through telepresence

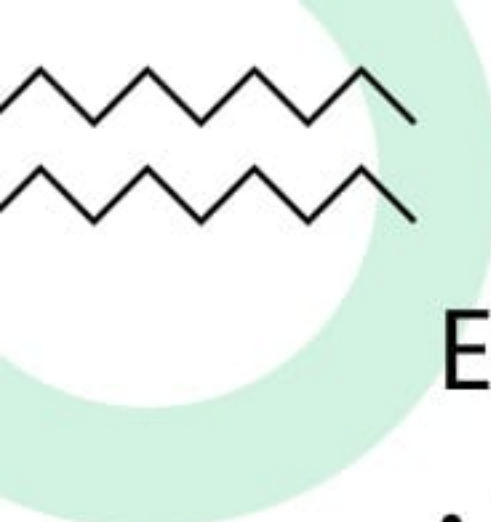


# Experiences: Design Architecture, Engineering

Interoperable, immersive  
spaces that simulate  
machines, fluids and traffic  
allow designers and  
engineers from different  
disciplines to collaborate  
together.

Featured at right: **NVIDIA  
Omniverse**






# Experiences: Automotive

- Design Collaboration
- Simulating autonomous vehicles
- Selling (virtual showrooms)






Science Fiction?

Or Science Future?

“In the 22<sup>nd</sup> century, things were **constructed in virtual space first**. Once complete, the plans were uploaded to an auto-factory, which built the entire item using 3D printers, roamers and nanites.”

— We Are Legion (We Are Bob)





## Experiences: Learning and Education

- Immersive learning
- Classroom simulations
- Classroom travel
- Interactive, social education
- Transport educators from anywhere
- Learn from anywhere
- “Gamified” learning
- Skill-based training with augmented data/instructions



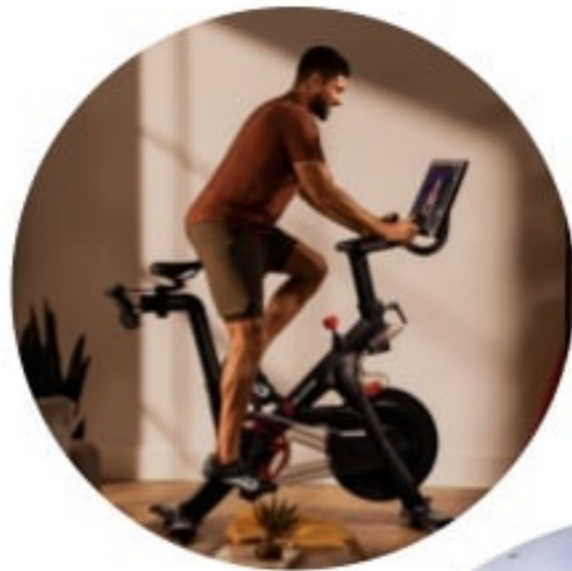
Image Credit: stem.T4L





# Experience: Fitness

- Remote personal training via video
- Home gym using **Tonal, Peloton, Beachbody**
- Immersive, gamified fitness with **Supernatural VR**





# Experience: Volumetric Livestreaming

Brings immersive  
livestreaming into the realm  
of any 3D space

Featured Left: **EF EVE**





# Experience: Esports

- Evolution of traditional sports
- Live tournaments and competitions
- “Spectacle” events
- Immersive live events will increasingly move into the metaverse, just as physical events will grow in popularity

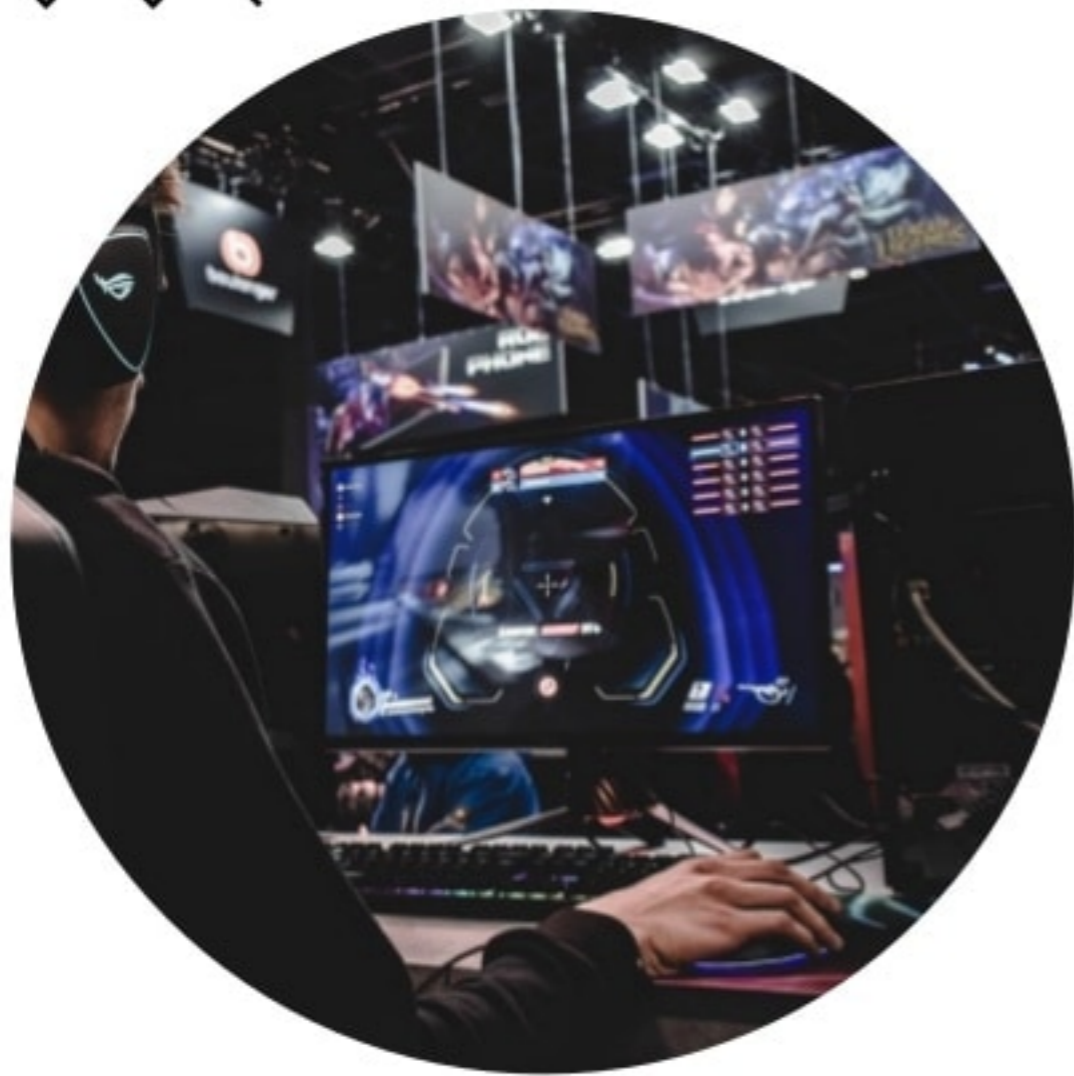
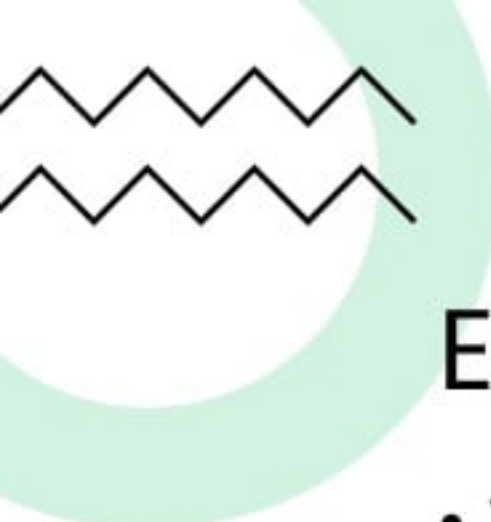


Image Credit: Florian Olivo





## Experiences – Live Music

- Transport fans into virtual concerts
- Add unique, immersive effects to the experience
- Allow anyone to experience from a front-row seat
- Featured right: Wave XR





## Experience: Transforming the Physical World

- Immersive Theater
- Augmented Real-World Spaces
- Live Action Roleplaying
- Geospatially-aware applications



# Towards an Age of Abundance

What happens when physical space is **dematerialized**? Formerly scarce experiences may become **abundant**.

“Abundance is not about providing everyone on this planet with a life of luxury—rather it’s about providing all with a life of possibility.”

– Peter Diamandis

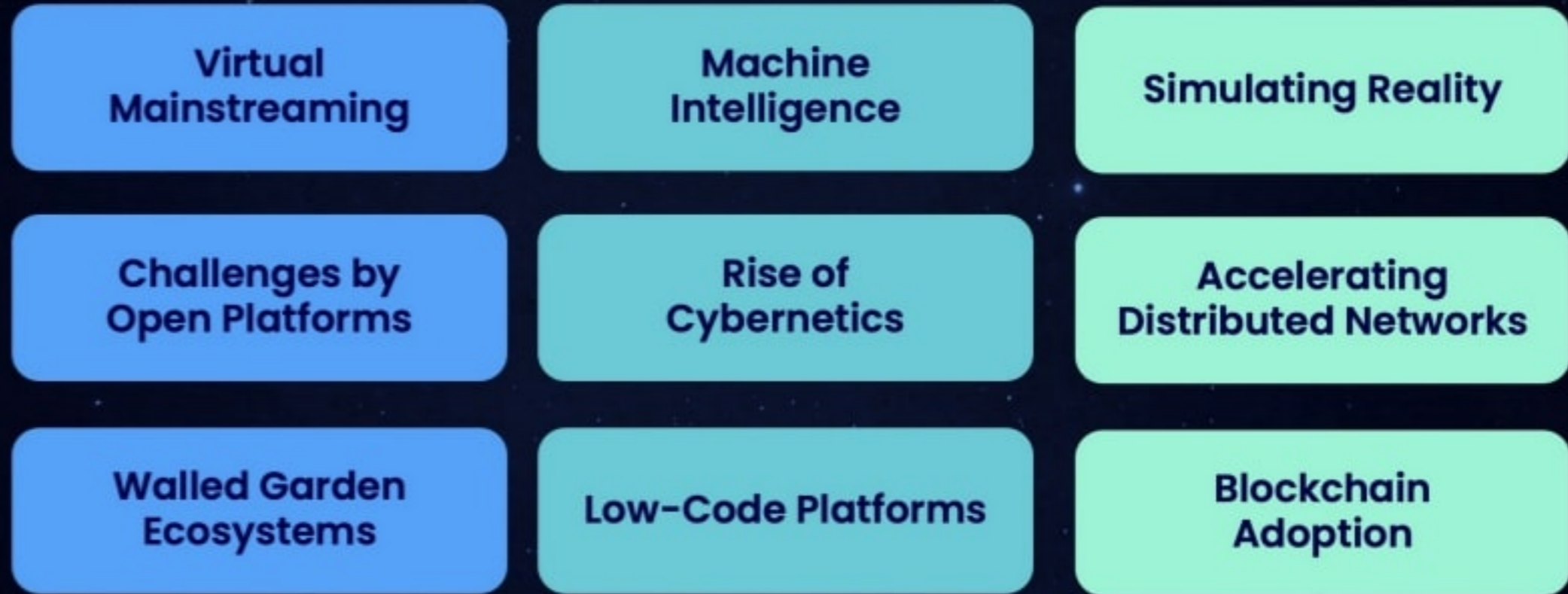




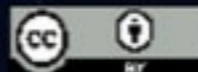


*W H Y* T H E  
M E T A V E R S E ?

# 9 Megatrends Shaping the Metaverse



MORE SOCIAL



*Building the Metaverse*  
Jon Radoff

MORE TECHNOLOGICAL





# Megatrend: Virtual Mainstreaming

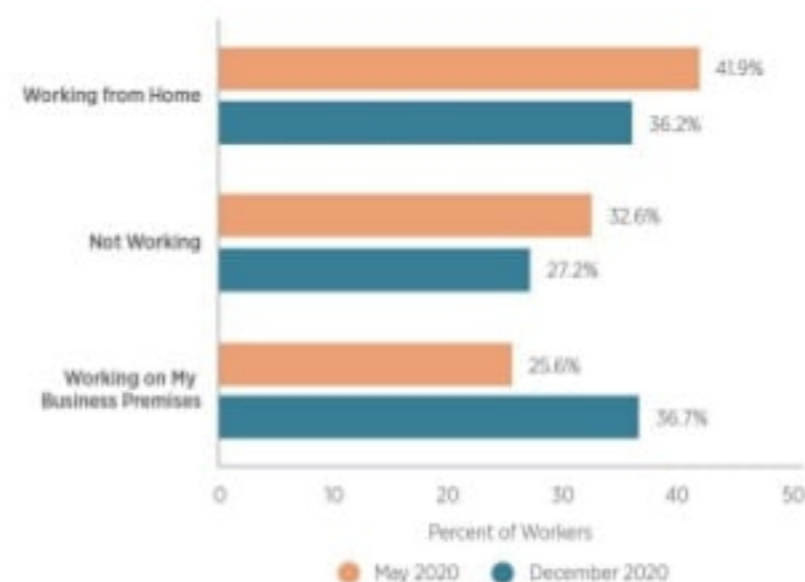
- People increasingly have more of their lives invested in their digital identity
- For many people, the virtual is now as “real” as the physical



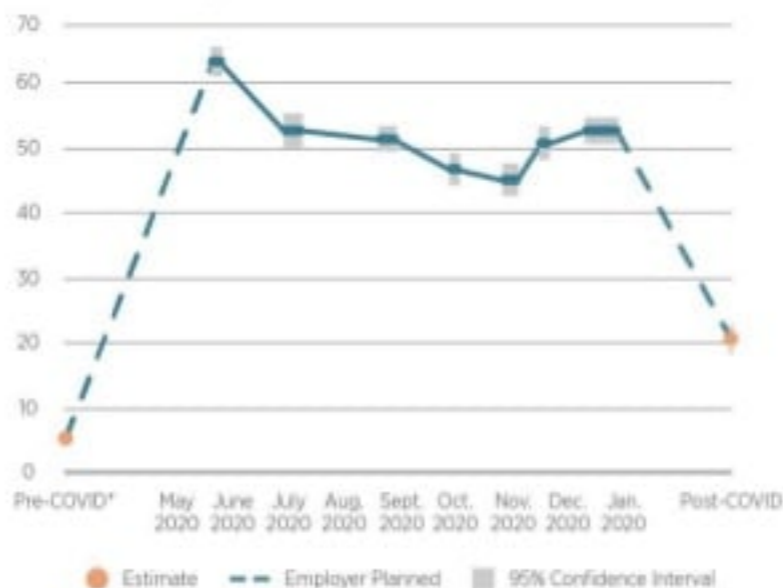
# ○ Covid-19 Accelerated the Virtual

## Extent of Working from Home During, Before and After COVID

Work Status: May and December 2020



Share of Paid Days Worked from Home



\*Pre-COVID estimate taken from the 2017-2018 American Time Use Survey

Source: Responses to the questions: "Currently (this week) what is your work status?" and "After COVID, in 2022 and later, how often is your employer planning for you to work full days at home?"

Notes: Data from 22,500 survey responses collected in May, July, August, September, October, November, and December 2020 by Inc-Query and QuestionPro. Each wave collected 2,500 responses, except the August and December waves, which collected 5,000. We re-weight raw responses to match the share of working age respondents in the 2010-2019 CPS in each (Industry x state x earnings) cell.

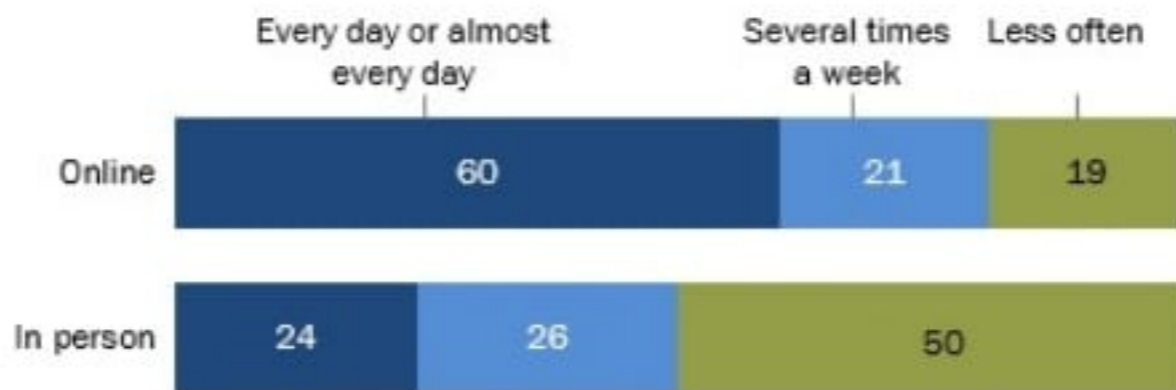


# Teens were already there

---

## Six-in-ten teens spend time with their friends online on a daily or near-daily basis

*% of U.S. teens who say they get together with friends online or in person (outside of school or school-related activities) ...*



Note: Respondents who did not give an answer are not shown.

Source: Survey conducted March 7-April 10, 2018.

"Teens' Social Media Habits and Experiences"

PEW RESEARCH CENTER

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“Identity will be the most valuable commodity for citizens in the future, and it will exist primarily online.”

– Eric Schmidt, The New Digital Age





# Cybercrime & Toxic Behavior

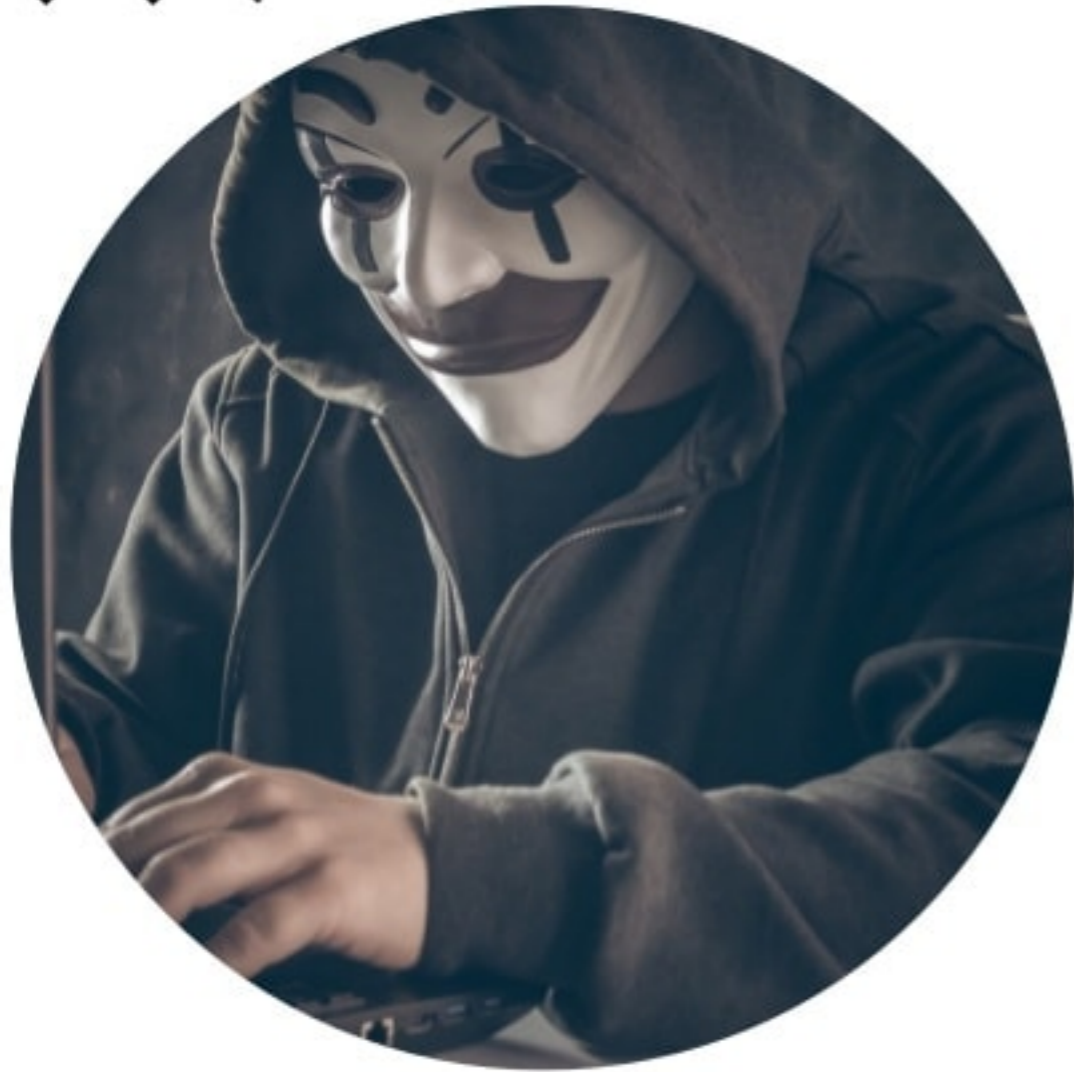


Image Credit: Bermix Studio

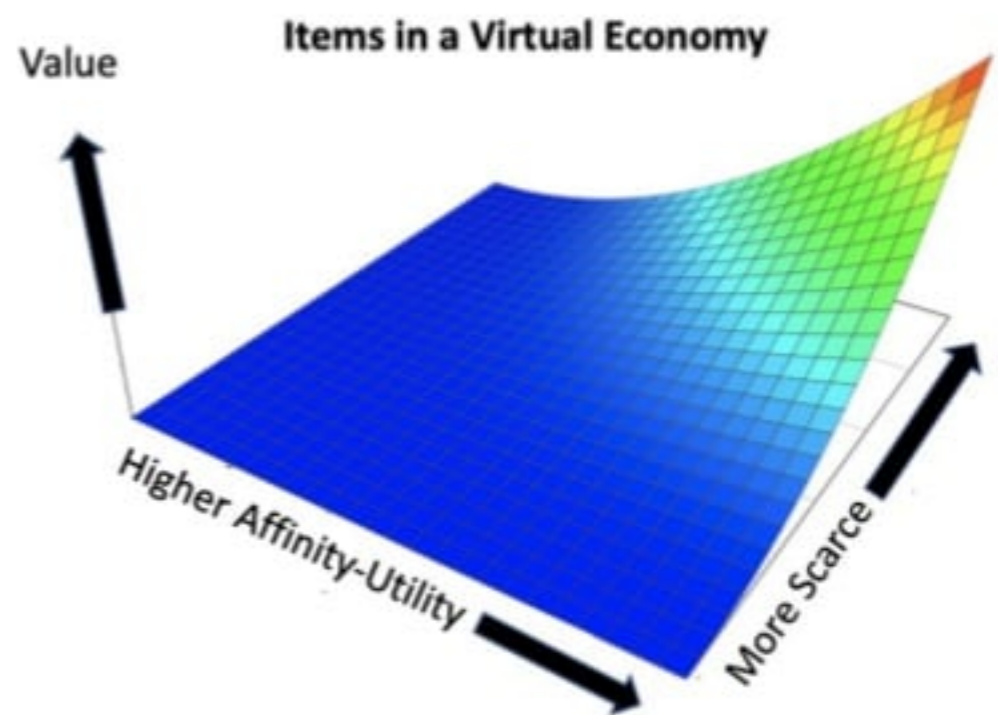
- As the virtual became real, it became a place for antisocial behaviors as well...
- Cybercrime
- Fraud
- Bullying
- Cheating





# Virtual Items

- Virtual Items are increasingly as valued by people as real-world items
- Collecting, customizing, using
- Value is a function of affinity (liking), utility (what can you do with it?) and scarcity







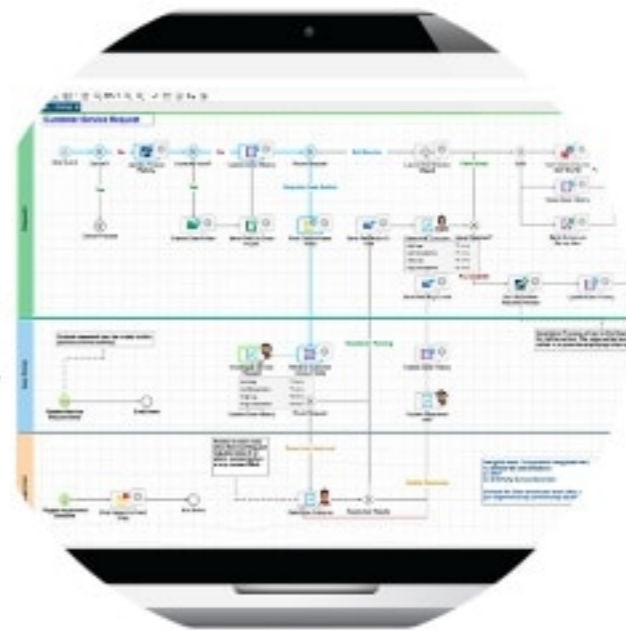
# Megatrend: Low-Code Platforms

# 50%

Medium/large companies will use low-code and serverless platforms by 2023, according to Gartner... **but this underestimates the disruption to be caused when a whole world of creators are equipped with new, faster tools.**



Unity 3D Studio



Appian Process Modeler



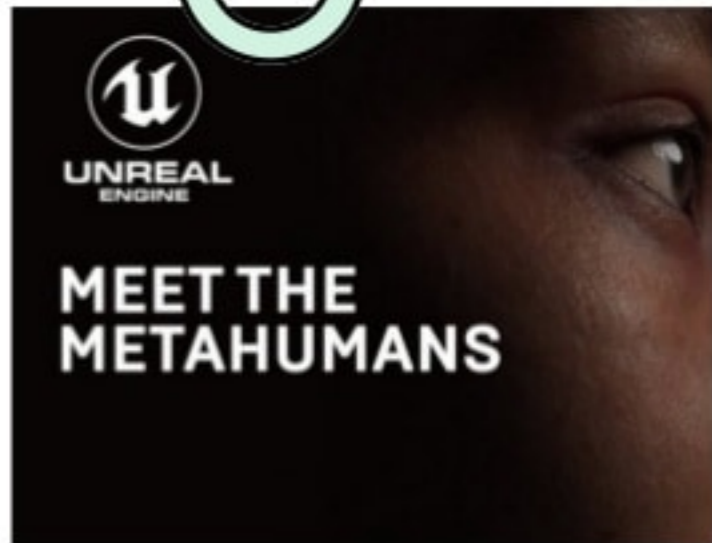
Shopify



# Megatrend: Machine Intelligence

- Deep Learning
- AI Assistants
- AI Agents
- Virtual Beings
- The AI as a creative collaborator





# Virtual Beings

Machine intelligence will power conversations, emotions, behaviors of characters you'll meet—and even befriend—in the metaverse.



...have learned is that most people are happy to see a friendly face  
...ly at your friend who smiles in turn. But his smile disappears as  
...at's wrong?"  
...hurt?"  
...is talking about your chest. You open your shirt to reveal an injur  
...n you heal me?"  
...oves closer. He touches your skin and immediately you feel a tir  
...omes revitalized and you are no longer as tired.  
...good my best friend is an accomplished practitioner of the healin  
...says "I am glad to help."  
...away as you try to nod and laugh to show that he hasfixed you up  
...rong.



Featured: Epic's Metahumans;  
Fable's VirtualBeings; AIDungeon

# Machine Intelligence: Helping Creators

A virtual landscape featuring a large wooden windmill on a hillside, a small wooden house, and a forested mountain range in the background. The scene is rendered with high detail and atmospheric lighting, suggesting a high-quality digital environment.

Promethean AI uses prompts from a creator to manufacture entire virtual landscapes—like the one shown here.



# Megatrend: Rise of Cybernetics

Cybernetics: *the integration of human sensory and motor systems with computers.*

- Game controllers
- Haptics
- VR/AR
- Smartglasses
- Brain-computer interface



The metaverse will not simply be a place we go *into*. The metaverse will be *everywhere around us*.



# Megatrend: Simulating Reality

- Real-time Ray Tracing
- Real-time Physics Simulation
- Real-time data feeds from the Internet of Everything
- Geospatial and traffic data
- “Oracles” with real-time financial data



Image: Penforhire





# Megatrend: Challenges by Open Systems

Standards such as WebAssembly and WebXR now make it possible to deliver compiled, compact, fast code and experiences as an alternative to walled-garden platforms.

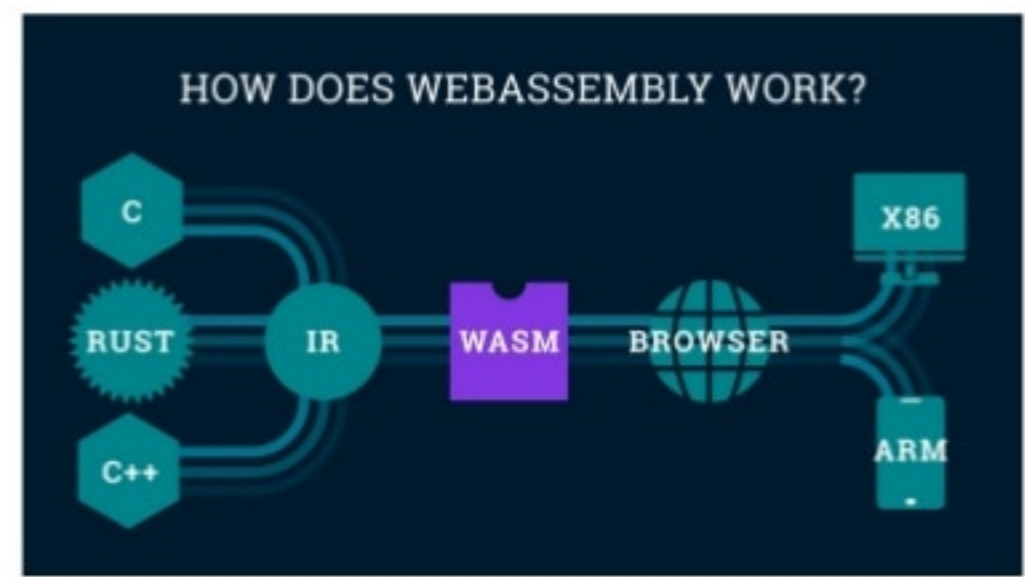
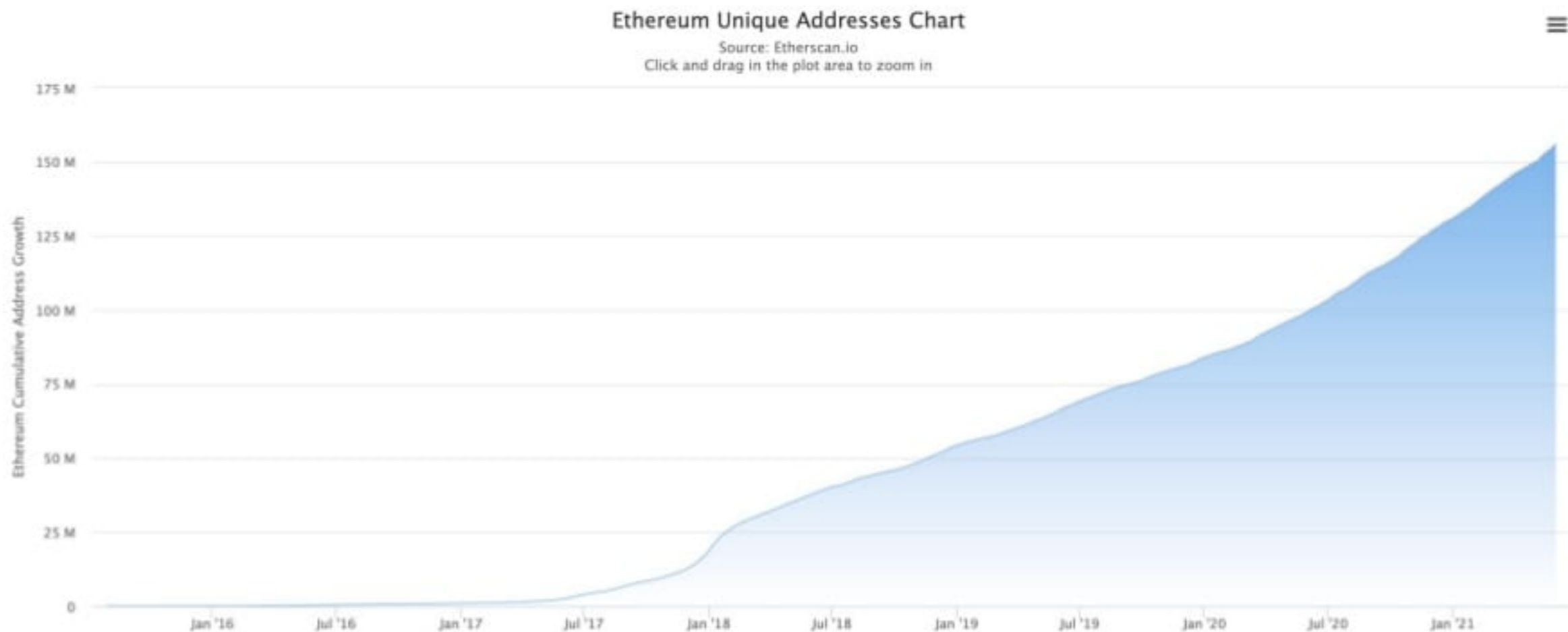


Image: Interlogica.it





# Megatrend: Blockchain Adoption



Source: etherscan.io





# Blockchain Adoption: Smart Contracts

- Autonomous, trustless, secure, transparent contracts on smart-contract blockchains such as Ethereum
- Counterparties may be anonymous
- Use cases include record storage, title to assets, governance, insurance, supply-chain automation



Image: Scott Graham





## Blockchain Adoption: NFTs

- NFT = Non Fungible Token
- An application of smart contracts
- Provides decentralized, trustless, programmable asset ownership and exchange with provable scarcity and provable provenance
- Use cases include real estate, art, music and gaming



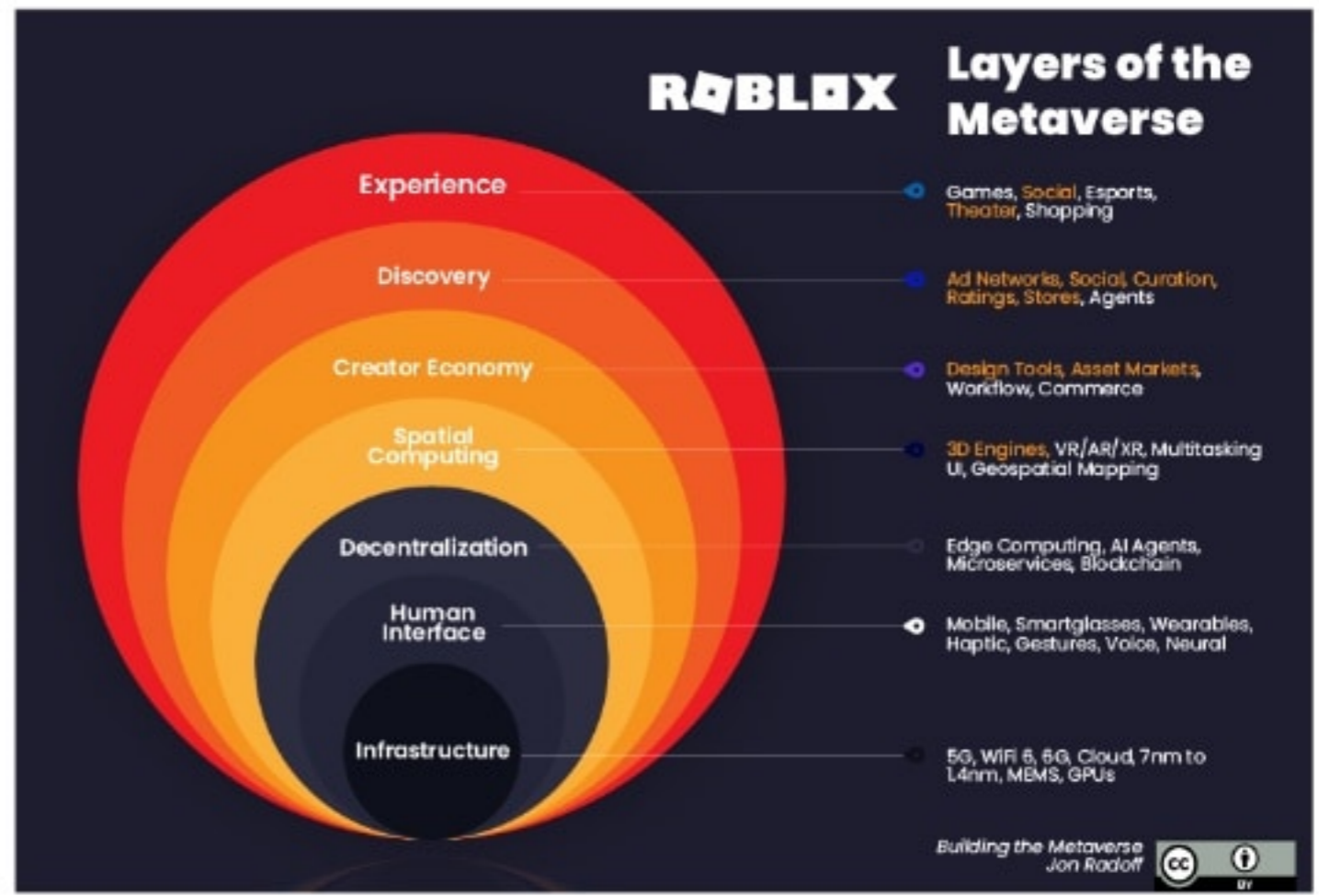
# Megatrend: Walled Garden Ecosystems

Not every application or every world will be open. Sometimes permission, integration, curation, and control are desirable features of a platform or application.



# Company Highlight: Roblox

- “YouTube for Games” – social network and discovery
- Creator tools to make games and experiences
- Play from within the Roblox application



Walled gardens  
aren't a problem.

*Too few walled  
gardens would be a  
problem.*



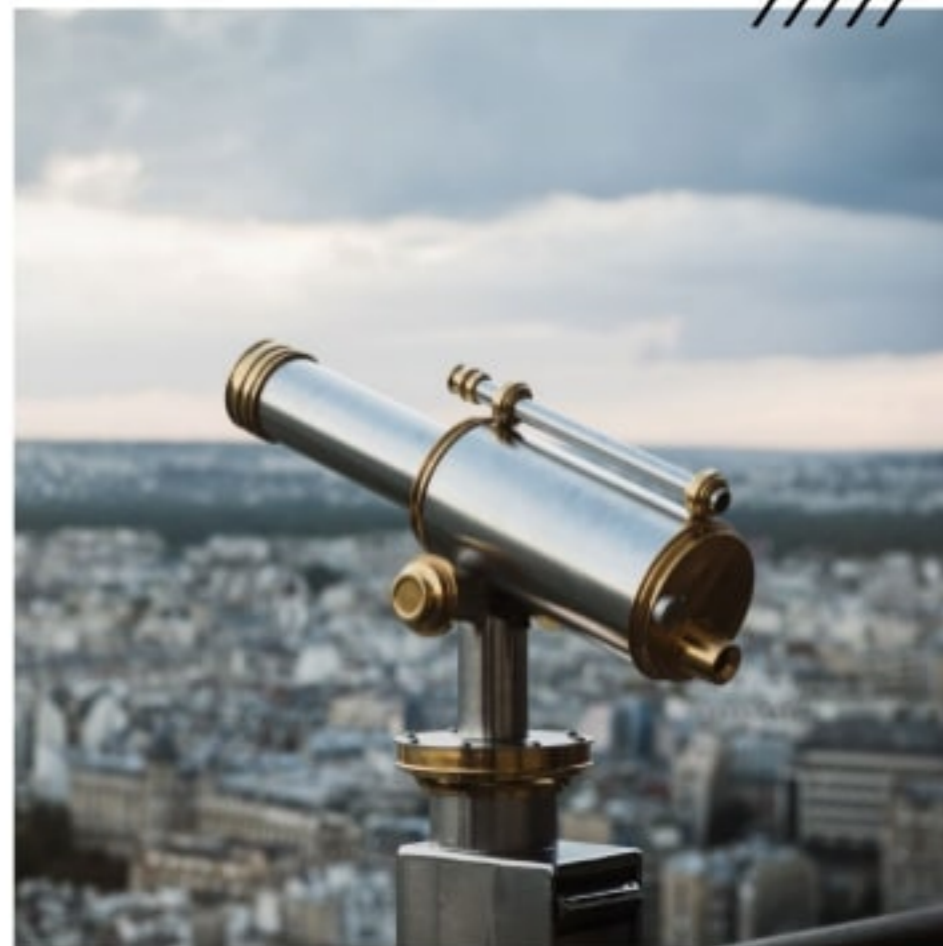


# Megatrend: Accelerating Distributed Networks

- 5G and 6G networks
- Exponential increase in speed, concurrency and latency improvements
- Computing at the edge: down the street or even in your home
- “Computation on tap”



**L A Y E R 2**  
**D I S C O V E R Y**







# Inbound Discovery

- Real-time presence
- Community-driven content
- *N* of your friends like *App*
- App stores (along with reviews, ratings systems, and categorization/tagging)
- Curation — via featured application listings in stores, taste-makers, and “influencers”
- Search engines
- Earned media



# Discovery via Outbound Marketing




- Display advertising
- Spam (email, LinkedIn, Discord)
- Notifications





# Community- Driven Content

Content marketplaces will become an alternative to application marketplaces as a means of discovery.



## ○ Real-Time Presence

Instead of focusing on what people like, this is about what people discovering what friends are doing *right now*.

This is highly relevant in a metaverse where so much of the value will come from interacting with friends through shared experiences.



STEAM®



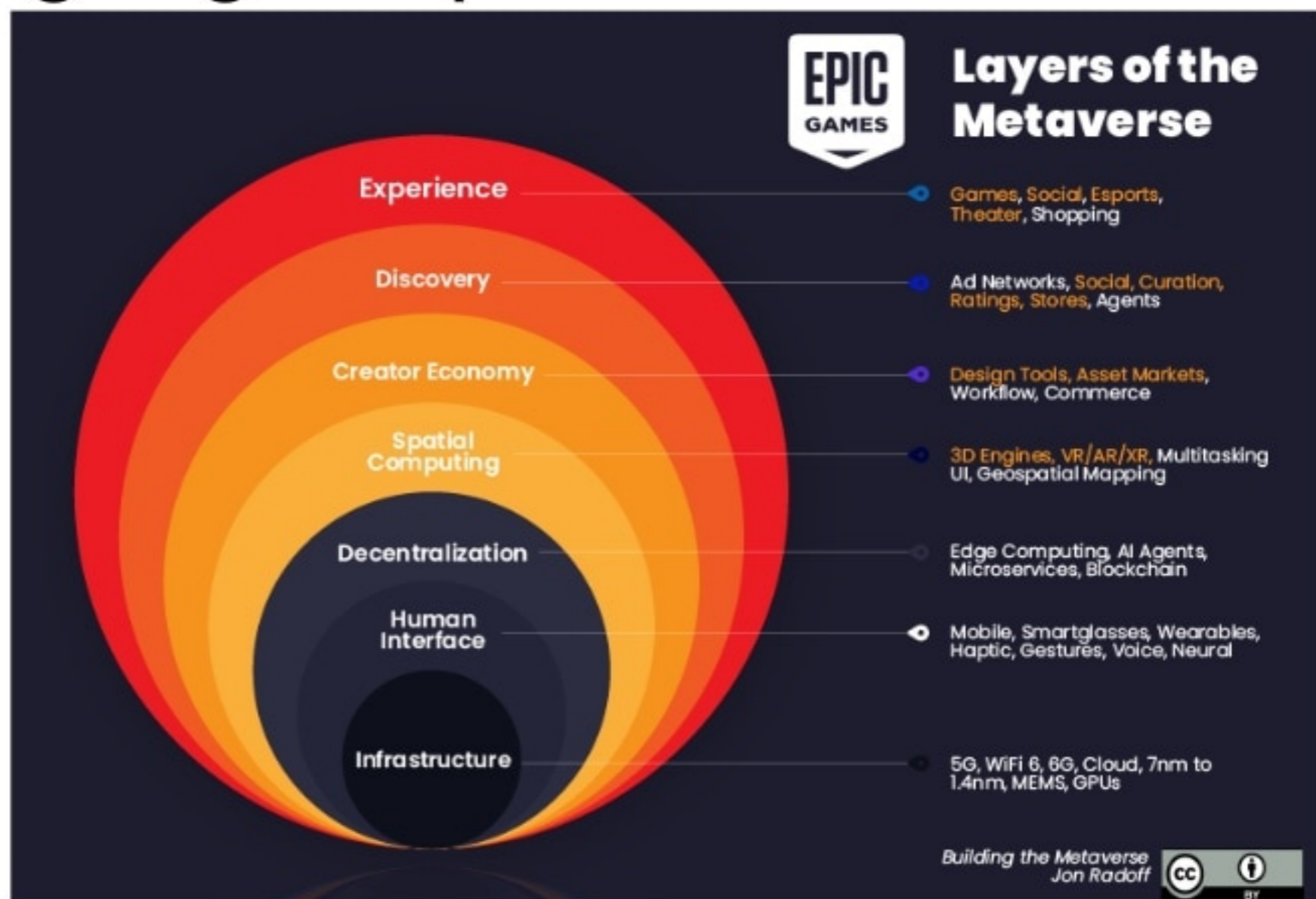
Clubhouse

EPIC  
GAMES



# Company Highlight: Epic

- Discovery via Epic Game Store
- Competitors: Steam, App Stores, etc.
- Epic also provides their own experiences (Fortnite) and the Unreal Engine for building 3D projects



**LAYER 3**

**CREATOR  
ECONOMY**



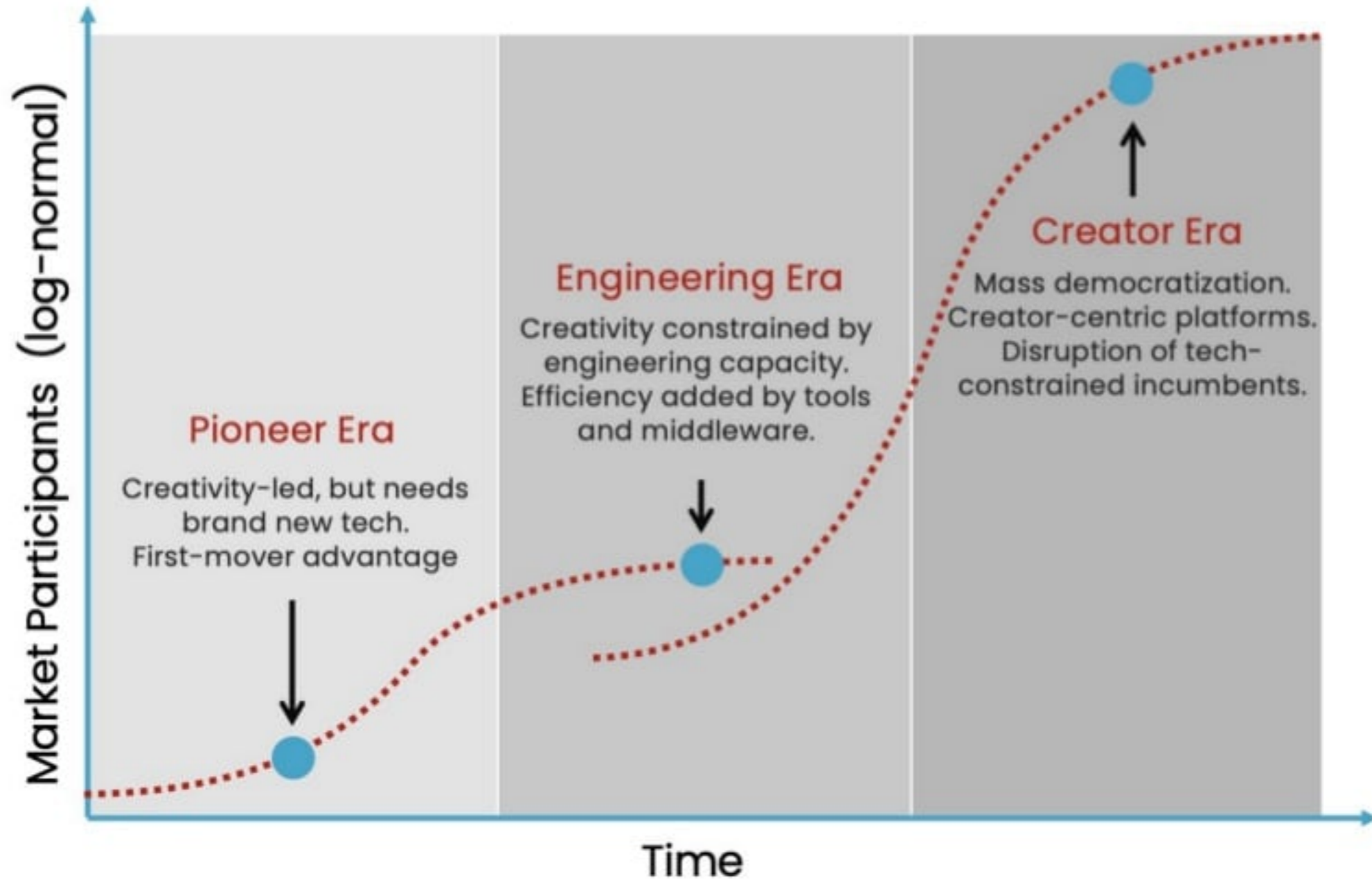


# Content-Community Complex

Customers are now content-creators and content-amplifiers as well as consumers. In the past, there was the notion of “user-generated content” when referring to mundane features like blog comments or uploading a video. Now, content isn’t simply generated by people: it *emerges* from their interactions and feeds into the substance of the conversations within their communities.



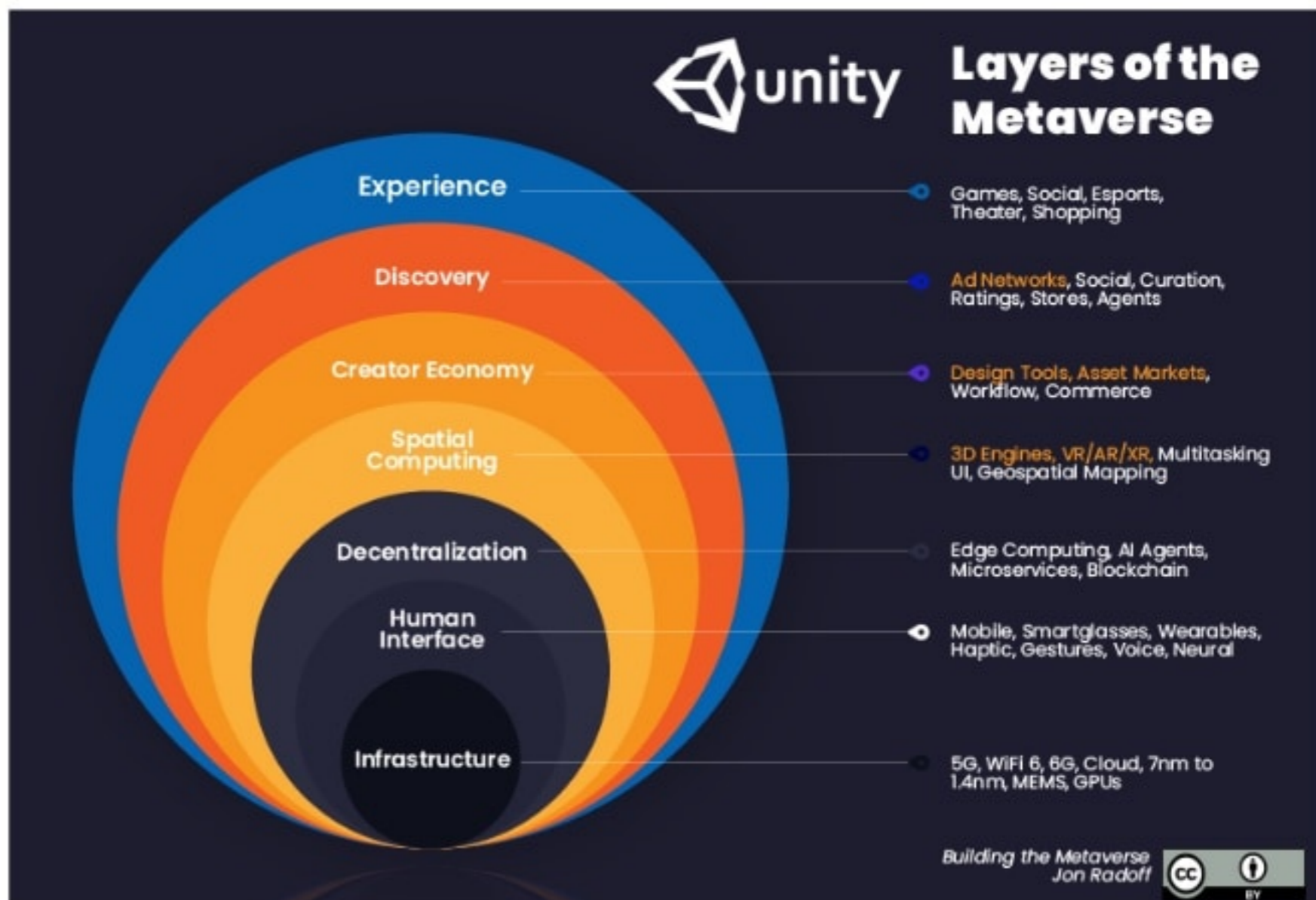
# Evolution of Creator Economies





# Company Highlight: Unity

- Most widely-deployed 3D engine
- Monetize with an ad network that reaches billions of devices



# ● BEAMABLE

- Mission: make it as easy to build a live game as it is in Roblox—but with the freedom to do build, sell and distribute it however you want.
- The company I started to bring serverless, low-code development to the world of live games



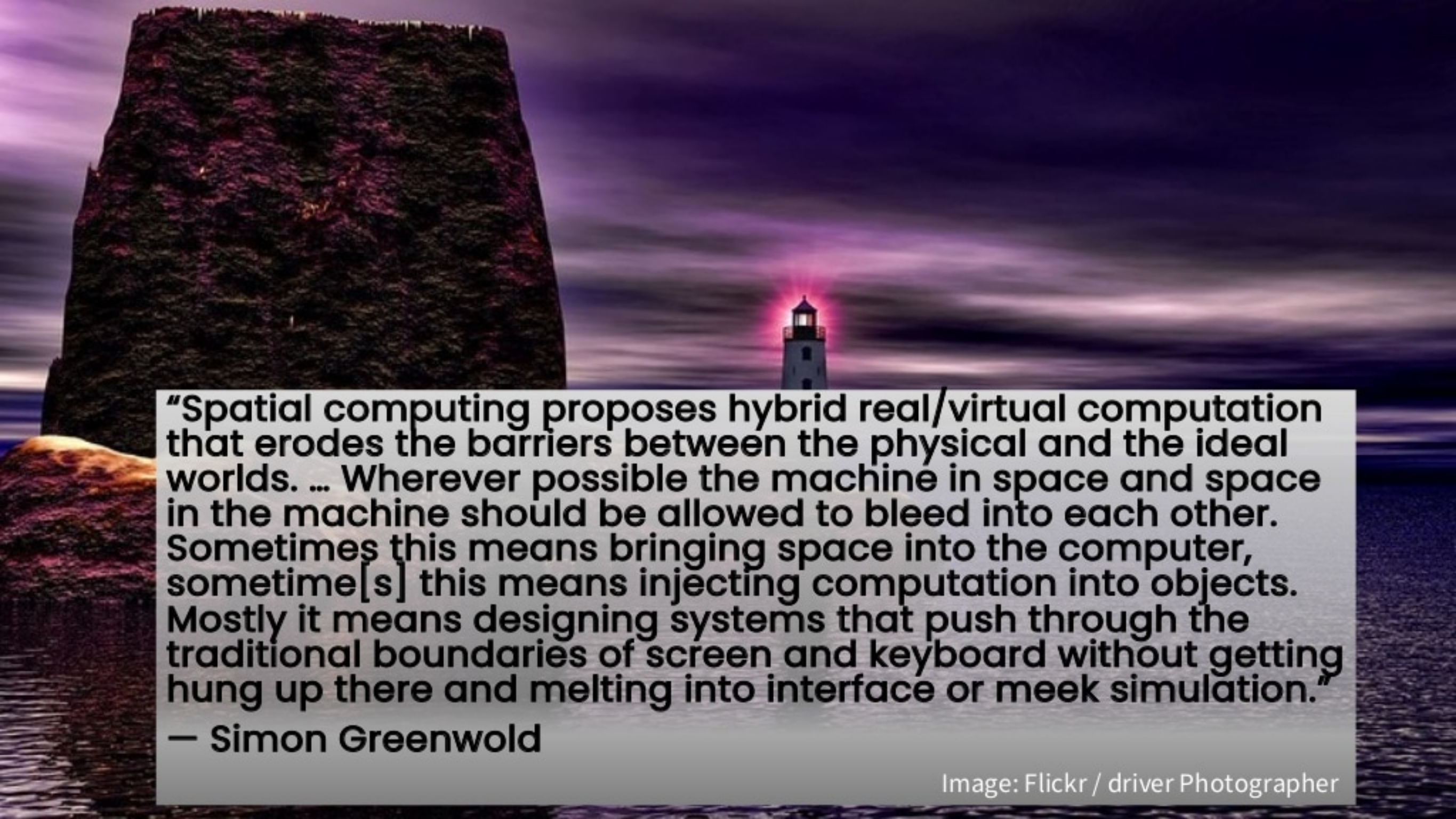


**L A Y E R 4**

**S P A T I A L  
C O M P U T I N G**



*Image: John Moeses Bauan*

A photograph of a lighthouse on a rocky island at sunset. The lighthouse is a small, white, cylindrical structure with a dark top, situated on a rocky outcrop. The sky is a mix of purple, blue, and orange, with the sun setting behind the lighthouse, creating a bright glow. In the foreground, there is a large, dark, craggy rock formation. The water is visible in the lower right corner.

**“Spatial computing proposes hybrid real/virtual computation that erodes the barriers between the physical and the ideal worlds. ... Wherever possible the machine in space and space in the machine should be allowed to bleed into each other. Sometimes this means bringing space into the computer, sometime[s] this means injecting computation into objects. Mostly it means designing systems that push through the traditional boundaries of screen and keyboard without getting hung up there and melting into interface or meek simulation.”**

**— Simon Greenwold**

Image: Flickr / driver Photographer



# Spatial Computing



3D Engines to display geometry animation (Unity, Unreal)

Mapping and interpreting the inside and outside world — geospatial mapping

Data integration from devices (Internet of Things, Internet of Everything) and biometrics from people (for identification purposes as well as quantified self applications in health/fitness)

Next-generation user interfaces to support concurrent information streams and analysis



## 3D Engines

Create a graphics pipeline for developing 3D environments, and provide an environment for translating geometry into images on the screen



# Geospatial Integration

Mapping the world, its data  
and traffic and and unifying it  
with real-time applications



**NIANTIC**

Planet-Scale AR



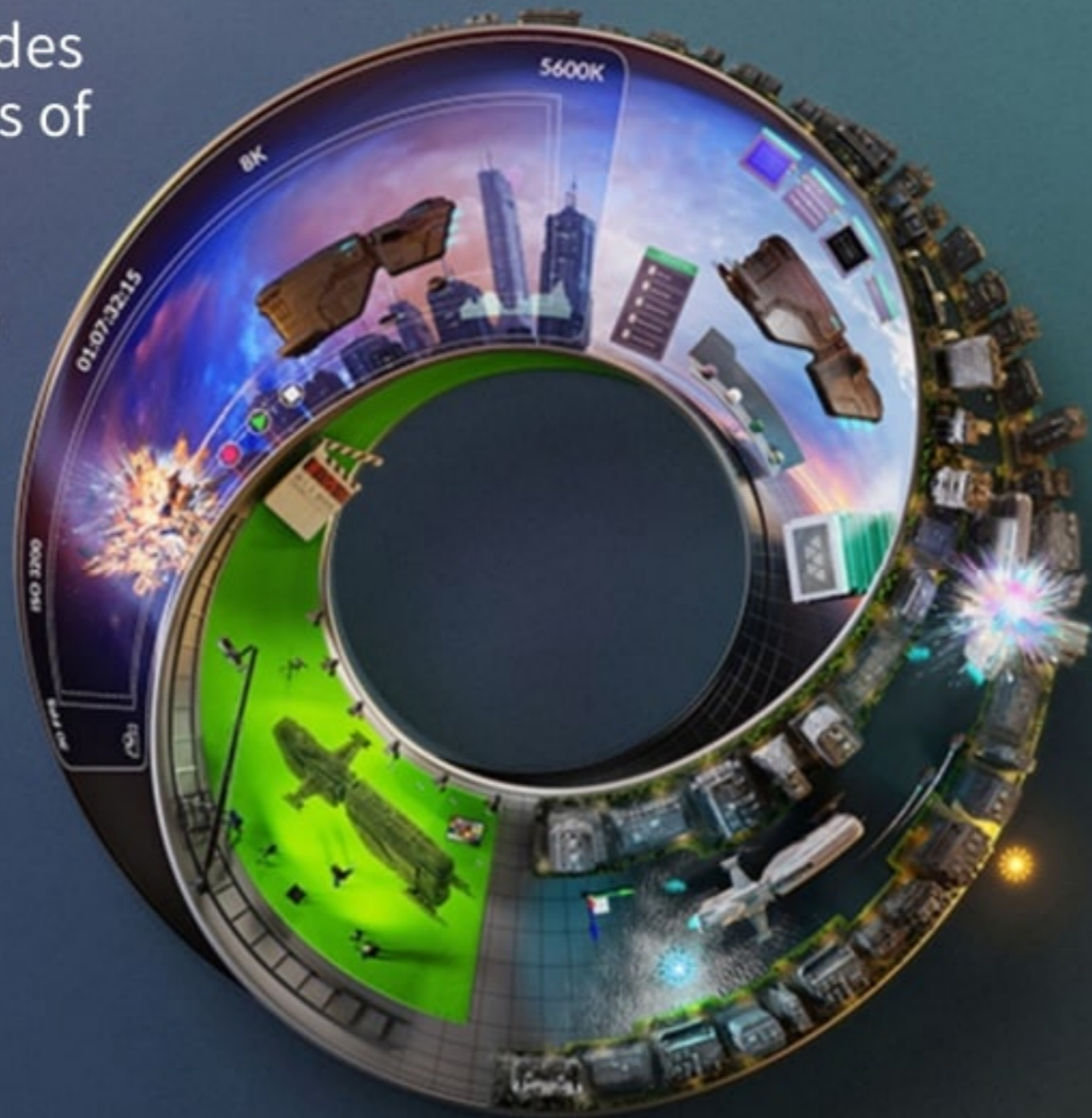
**CESIUM**<sup>®</sup>



**Descartes  
Labs**



Omniverse provides a way for creators of all types to collaborate in an interoperable 3D environment.







# LAYER 5

DECENTRALIZE

# Decentralization



OASIS from *Ready Player One*



Neal Stephenson, author of *Snow Crash*

The ideal structure of the metaverse is the *opposite* of the centralized structure envisioned in fiction like *Ready Player One* or *Snow Crash*:

- Permissionless
- Distributed
- Open
- No central authority to control it



# More than Blockchains



Smart Contracts

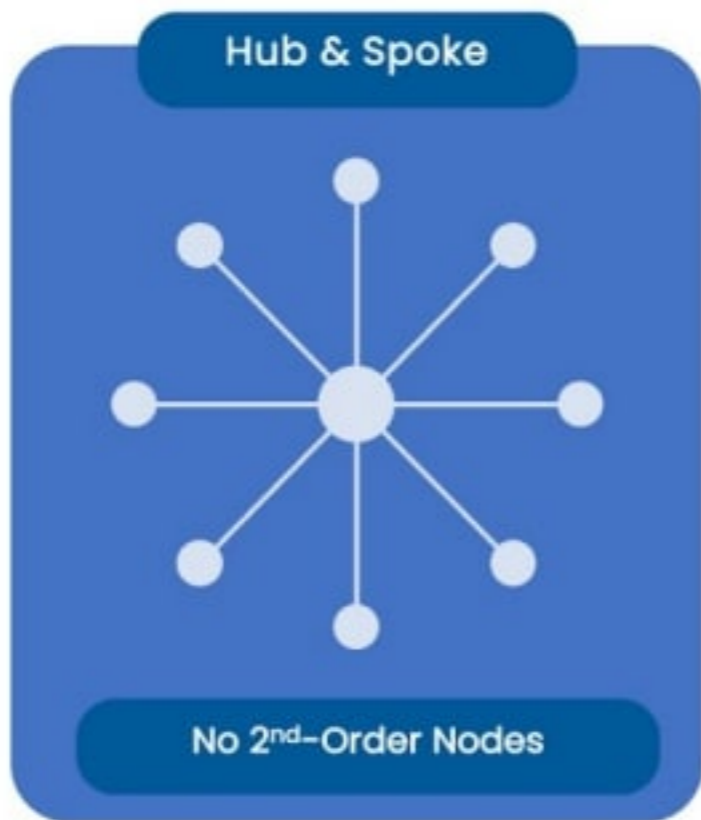


Open Source and  
Open Platforms



Self-sovereign digital  
identity

# Emergent versus Constrained Network Growth

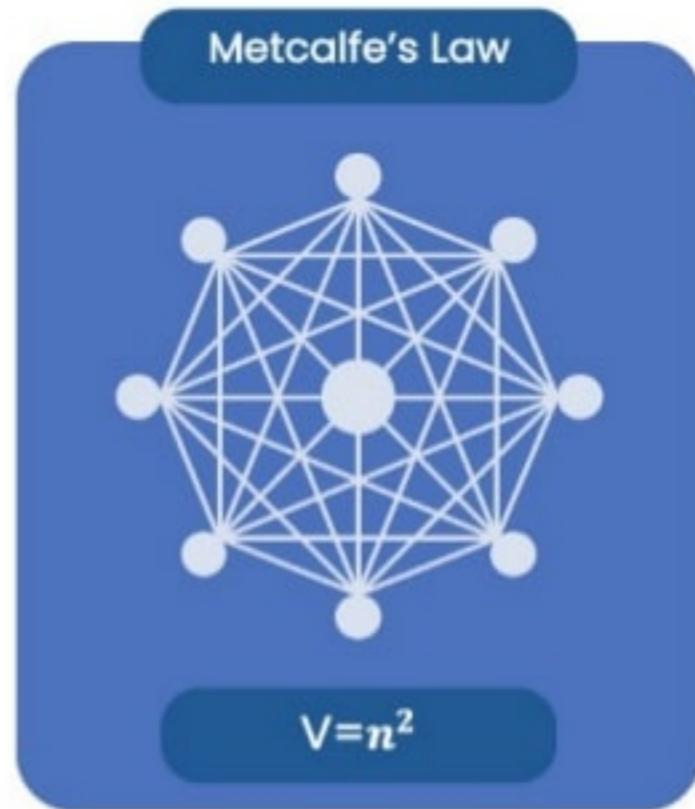


Walled-garden ecosystems;  
traditional finance; many  
platforms with API keys  
where exchanges are only  
with the central authority

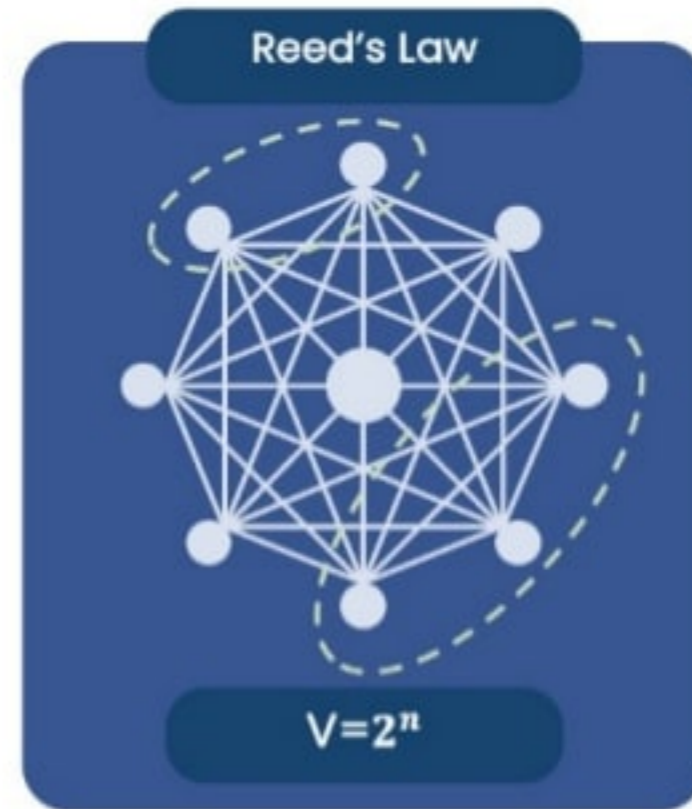
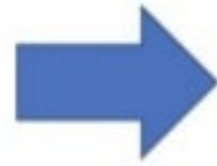


Open Source software  
development, Wikipedia,  
social networks, Smart  
Contract Blockchains

# Network Effects Amplify When Group Formation is Easy



Network value increases exponentially with an increasing number of devices on the network.



Social networks, messaging apps: network value increases even more than Metcalfe's as subgroups become easier to form.

# Internalized vs. Externalized Network Effects

Metaverse experiences will be highly differentiated.

They benefit from networks where the platform favors an ecosystem of open, permissionless development—and benefit from externalized network effects.

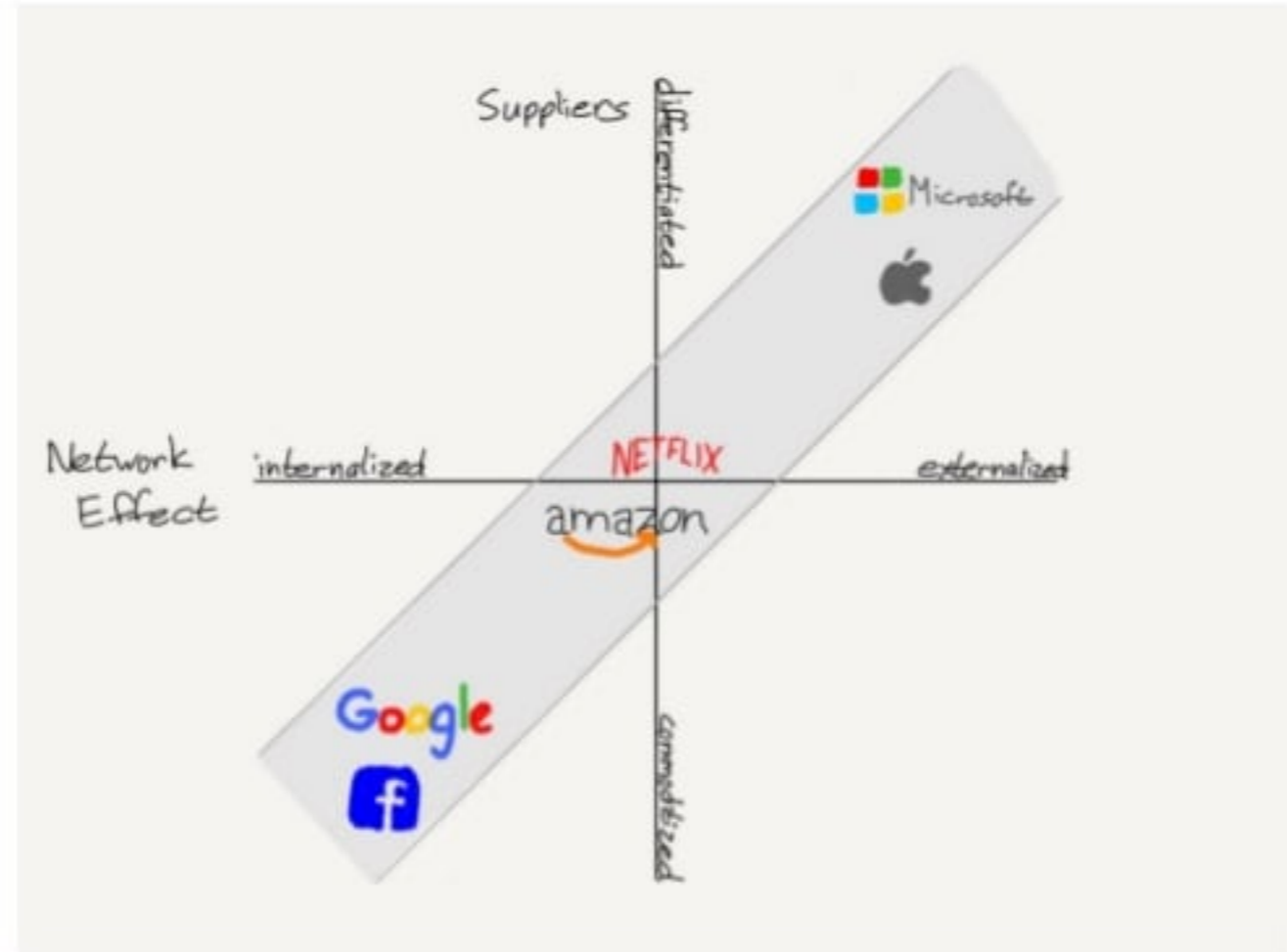


Image: Stratechery.com



# ○ Decentralized Digital Identity

## Avatar Platforms

Creating interoperable  
3D avatars and costume  
customization

**Crucible**



WOLF3D



e•eronym








# Radoff's Law

The degree to which a network facilitates interconnections determines the extent of its emergent creativity, innovation and wealth.



# Highlight: Blockchains for NFT games

Blockchain options for NFT-Powered Games

Name	Type of Blockchain	Example Games	Transactions Per Second	Fees	Marketplaces	Availability
 <b>ethereum</b>	Proof of Work	Cryptokitties, Influenceth	25	\$16/txn	OpenSea, Rarible, etc.	Now
 <b>ethereum 2.0</b>	Proof of Stake	None yet	100,000	Low?	Anything from Ethereum	Unknown (>1 year expected)
 <b>flow</b>	Proprietary. Proof of Stake; separate consensus & compute	Cryptokitties-on-Flow	100	Low	Versus, OpenSea	Now
 <b>wax</b>	Proprietary. Proof of Stake.	Alien Worlds	5000	2% of NFT sales	Atomic Hub	Now
 <b>IMMUTABLE</b>	Ethereum Layer-2. Proof of Stake (ZK-Rollup)	Gods Unchained	9000	*Zero gas fees:	Immutable X Marketplace; or export to any Ethereum marketplace	Now (must apply)
 <b>enjin</b>	Ethereum. JumpNet: layer-2 PoA Efinity: Polkadot	Lost Relics, Age of Rust	Current: same as Ethereum. Efinity: 700	Same as Eth. Efinity: 2.5% market sales	Enjin Marketplace	Now. Efinity is expected later in 2021.
 <b>Algorand</b>	"Pure Proof of Stake"	<i>Blockchain Game Alliance member</i>	46,000 TPS (expected)	Low	TBA	Now
 <b>THETA</b>	Proof of Stake / Byzantine Fault Tol.	<i>N/A - but growing eSports NFT minting</i>	>1000 TPS	Low	Theta Marketplace	
 <b>Avalanche</b>	Proof of Stake	<i>Blockchain Game Alliance member</i>	>4500 TPS	NFT minting costs "cents"	Polyient	Now
 <b>BINANCE</b>	Proof of Staked-Authority private Ethereum-based	Battle Pets	>17	Pennies	Juggerworld (JPG-NFT)	Now
 <b>polygon</b> <small>Formerly Matic Network</small>	Ethereum Layer-2	Battle Racers, OxRacers, Decentraland	7,200 TPS	Low	OpenSea; or export to any Ethereum marketplace	Now





**L A Y E R 6**

**H U M A N  
I N T E R F A C E**



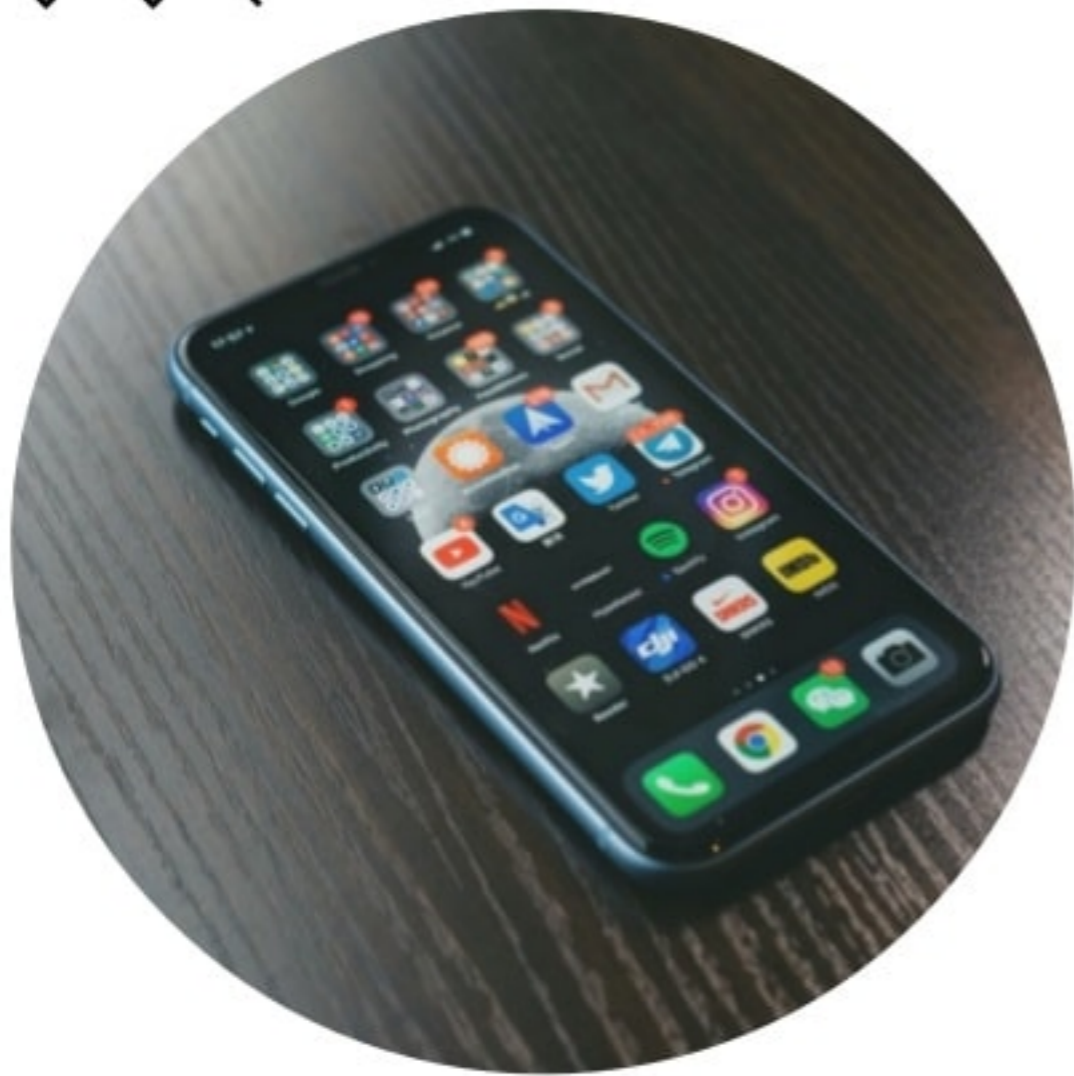
Image: Vu Hoang



# Mobile Computers

Smartphones are no longer phones. They are highly portable, always-connected, and powerful computers that happen to have a phone application preinstalled.

With further miniaturization, the right sensors, embedded AI technology, and low-latency access to powerful edge computing systems, they'll absorb more and more applications and experiences from the metaverse.



# ○ Evolution of Headset Technology



VR systems are essentially smartphones loaded up with stereoscopic video, extra sensors, cameras and haptics.

*Image: XR Expo*



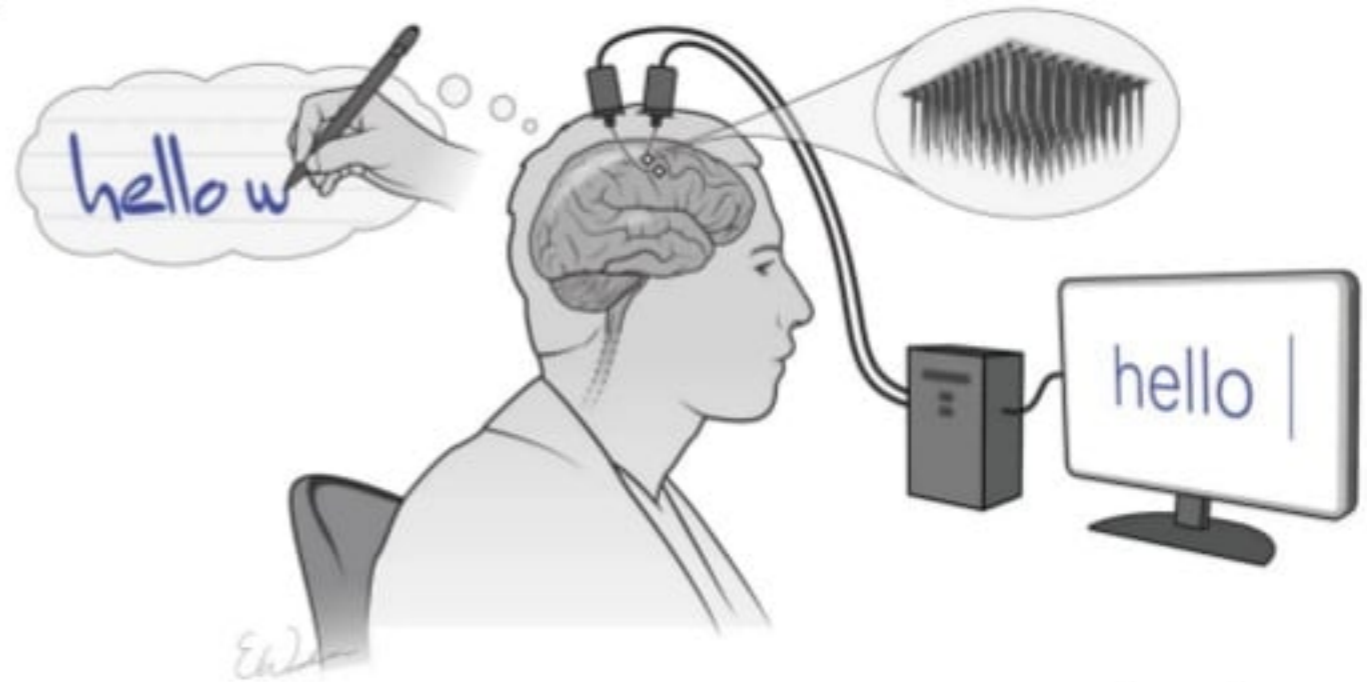
Future interfaces like these Spectacles from Snap will be much simpler form-factors.



# ○ Mindbending Interface Tech

- Brain-Computer Interfaces (both non-invasive and invasive)
- 3D-printed wearables
- Miniaturized biosensors
- Smart contact lenses

*In May 2021, a BCI reached 90 words-per-second for a typing task.*



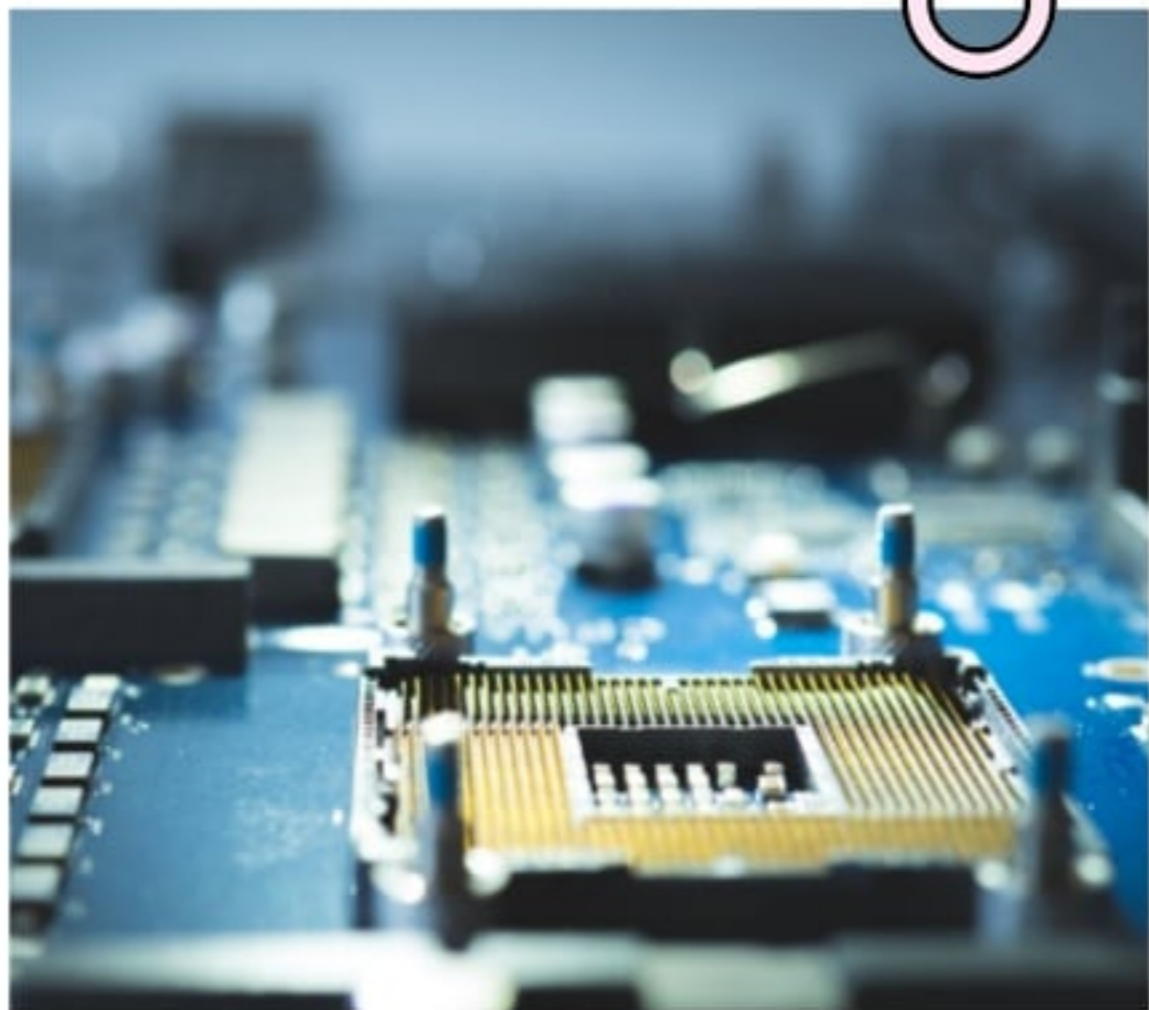
Erika Woodrum/HHMI/Nature





L A Y E R  
7

I N F R A S T R U C T U R E



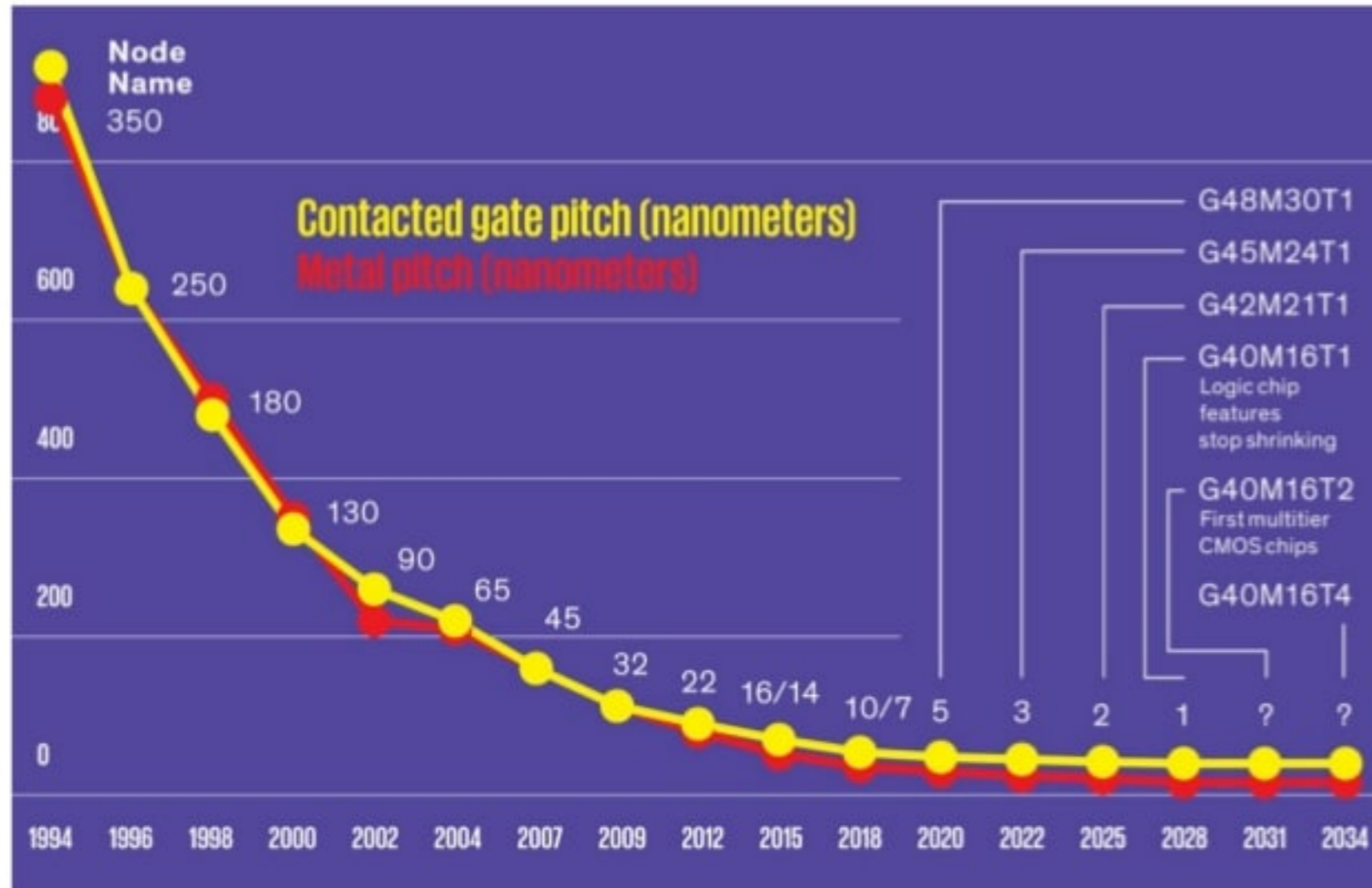


## Metaverse Infrastructure

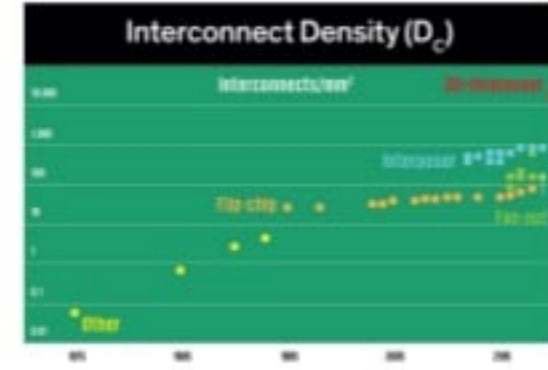
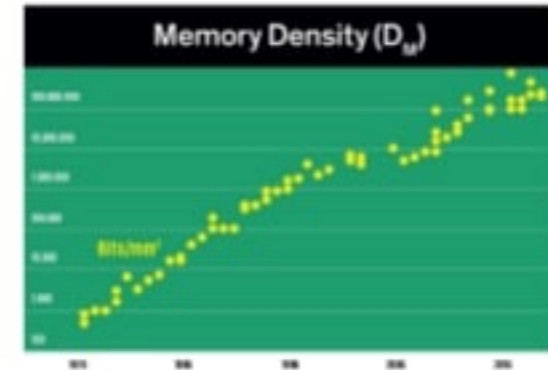
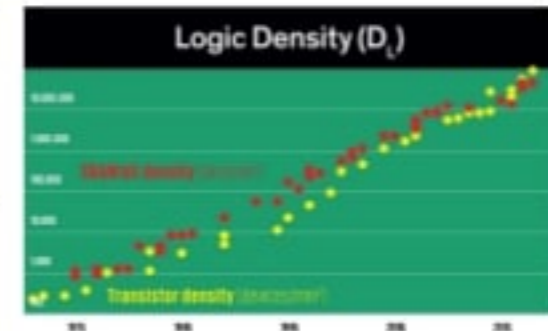
- Enables our devices
- Connects them to the network
- Delivers content and computing power



# ○ Chips still getting faster & denser

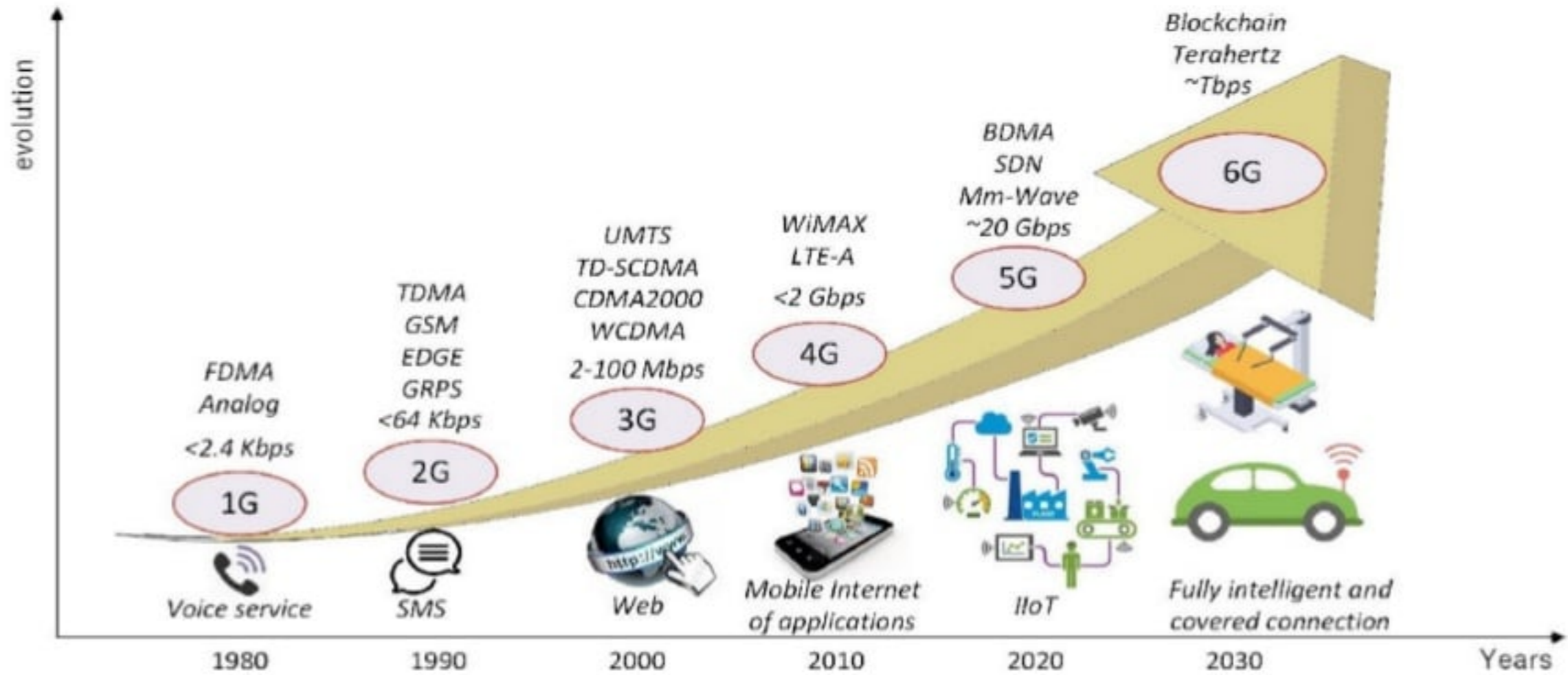


IEEE, A Better Way to Measure Progress in Semiconductors





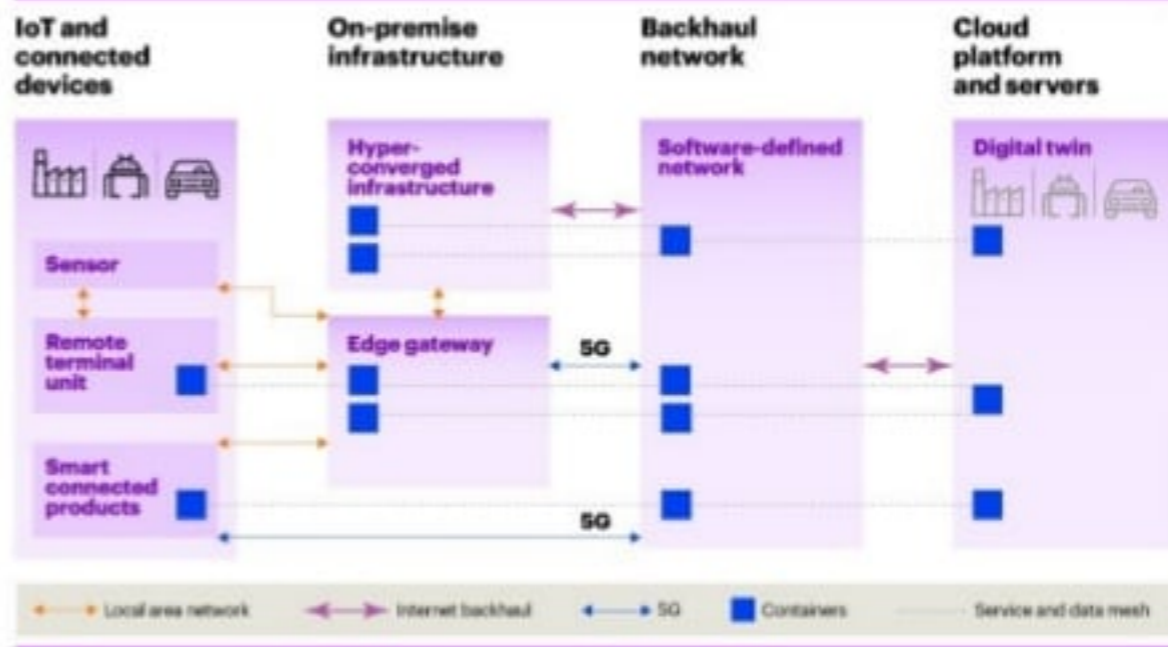
# 4G to 5G to 6G



# Evolution of Cloud to Edge Computing

Cloud computing will get more distributed and closer to the edge where AI and data-hungry applications of the metaverse need it.

## Visualizing the new compute continuum, from cloud to edge



Source: Accenture



*The metaverse is not “a” metaverse. It is the next generation of the Internet: a decentralized multiverse, led by a new and abundant generation of creators.*





# Thank you

Contact: Jon Radoff

More to read at:

*Building the Metaverse* blog –

<https://medium.com/building-the-metaverse>

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*This is version 1.0 – June 2021*

